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Commission, In re Virginia Electric and Power

Company's Integrated Resource Plan filing pursuant to

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Sierra Club

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April 9, 2019

VIA ELECTRONIC FILING

Mr. Joel H. Peck, Clerk c/o Document Control Center State Corporation Commission Tyler Building — First Floor 1300 East Main Street Richmond, Virginia 23219

RE: Commonwealth of Virginia, ex rel. State Corporation Commission
In re: Virginia Electric and Power Company's Integrated Resource Plan filing
pursuant to Virginia Code § 56-597 et seq.

Case No. PUR-2018-00065

Dear Mr. Peck,

Please find attached for filing in the above-captioned case the Direct Testimony of Rachel Wilson on behalf of the Sierra Club. Should you have any questions or concerns regarding these filings, please do not hesitate to contact me directly.

Thank you,

APPALACHIAN MOUNTAIN ADVOCATES

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DIRECT TESTIMONY OF RACHEL S. WILSON

ON BEHALF OF THE SIERRA CLUB

BEFORE THE STATE CORPORATION COMMISSION OF VIRGINIA

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Virginia Code § 56-597 et seq.

April 9, 2019

Summary of the Direct Testimony of Rachel Wilson

My testimony evaluates whether Virginia Electric & Power Company's (the Company) 2018 Compliance Filing complies with the Virginia State Corporation Commission's (Commission) Order rejecting the Company's 2018 IRP. It also critiques certain resource assumptions made by the Company which, if modified, would change the results of its analysis.

Based on my review, I conclude that while the Company's 2018 Compliance Filing has met most of the criteria contained in the Commission's Order requiring the Company to revise and refile its 2018 IRP, the 2018 Compliance Filing still contains significant omissions. First, the Company failed to include all of the Grid Transformation and Security Act's (GTSA) mandated \$870 million in energy efficiency (EE) investment, including detailed plans for EE under that level of investment. Second, the Company failed to include battery storage technologies as selectable resources in its PLEXOS capacity optimization at industry-sourced costs. Third, the Company failed to include any expected de-escalation in the future costs of solar resources. The combination of these factors has likely resulted in resource plans that result in higher costs to customers, continued reliance on fossil fuels, and increased levels of air emissions.

I recommend that for future IRPs filed in Virginia, the Commission require the Company to update its load forecast to include the full \$870 million in proposed energy efficiency spending to which the Company has now committed (excluding lost revenues) and include detailed plans for its energy efficiency programs underlying this level of spending. Next, the Company should be required to provide a detailed unit-by-unit analysis of its existing coal fleet, done in PLEXOS. All resources, both existing and possible replacement resources, should be evaluated on a fair and consistent basis, with th focus on forward-going costs and benefits of continued unit operation. In addition, the Commission should require the Company to include solar projects, battery storage projects, and solar-plus-storage projects as selectable resources in capacity expansion modeling used to create resource portfolios. The Company should use up-to-date estimates of costs and operational parameters reflecting both the Company's historical and current experience with these resources, as well as industry projections of cost and technology trends. Lastly for any future resource solicitations, the Commission should direct the Company to use All-Resource Solicitations, which would allow the Company to determine the actual current costs and operating parameters of renewable and storage resources in its region.

1. INTRODUCTION AND QUALIFICATIONS

- 2 Q. Please state your name, business address, and position.
- 3 A. My name is Rachel Wilson and I am a Principal Associate with Synapse Energy
- 4 Economics, Incorporated ("Synapse"). My business address is 485 Massachusetts
- 5 Avenue, Suite 2, Cambridge, Massachusetts 02139.
- 6 Q. Please describe Synapse Energy Economics.
- 7 A. Synapse is a research and consulting firm specializing in energy and environmental issues,
- 8 including electric generation, transmission and distribution system reliability, ratemaking
- 9 and rate design, electric industry restructuring and market power, electricity market
- prices, stranded costs, efficiency, renewable energy, environmental quality, and nuclear
- 11 power.

- Synapse's clients include state consumer advocates, public utilities commission staff,
- attorneys general, environmental organizations, federal government agencies, and
- 14 utilities.
- 15 Q. Please summarize your work experience and educational background.
- 16 A. At Synapse, I conduct analysis and write testimony and publications that focus on a
- variety of issues relating to electric utilities, including: integrated resource planning;
- federal and state clean air policies; emissions from electricity generation; environmental

1	compliance technologies, strategies, and costs; electrical system dispatch; and valuation
2	of environmental externalities from power plants.
3	I also perform modeling analyses of electric power systems. I am proficient in the use of
4	spreadsheet analysis tools, as well as optimization and electricity dispatch models to
5	conduct analyses of utility service territories and regional energy markets. I have direct
6	experience running the Strategist, PROMOD IV, PROSYM/Market Analytics, PLEXOS
7	EnCompass, and PCI Gentrader models, and have reviewed input and output data for
8	several other industry models.
9	Prior to joining Synapse in 2008, I worked for the Analysis Group, Inc., an economic and
10	business consulting firm, where I provided litigation support in the form of research and
11	quantitative analyses on a variety of issues relating to the electric industry.
12	I hold a Master of Environmental Management from Yale University and a Bachelor of
13	Arts in Environment, Economics, and Politics from Claremont McKenna College in
14	Claremont, California.

- 15 A copy of my current resume is attached as Exhibit RW-1.
- 16 Q. On whose behalf are you testifying in this case?
- 17 A. I am testifying on behalf of Sierra Club.
- 18 Q. Have you testified previously before the State Corporation Commission of Virginia?
- 19 A. Yes, in Case No. PUE-2015-00075.

1	Q.	What is the purpose of your testimony in this proceeding?

- 2 A. My testimony evaluates whether the Company's 2018 Compliance Filing complies with
- 3 the Virginia State Corporation Commission's (Commission) Order rejecting the
- 4 Company's 2018 IRP. It also critiques certain resource assumptions made by the
- 5 Company which, if modified, would change the results of its analysis.
- 6 Q. Please identify the documents and filings on which you base your opinions regarding
- 7 the Company's 2018 Compliance Filing.
- 8 A. In addition to the Company's 2018 Compliance Filing, I reviewed the Company's
- 9 responses to discovery filed by intervenors and Commission Staff as well as a number of
- industry documents relating to the cost and proliferation of battery storage resources.
- 11 Q. Are you sponsoring any exhibits?
- 12 A. Yes. I am sponsoring the following exhibits:
- 13 Exhibit RW-1: Resume of Rachel S. Wilson
- 14 Exhibit RW-2: Dominion's response to ER Set 12-25
- 15 Exhibit RW-3: Dominion Energy Efficiency Potential Study: 2018-2027, Appendix I, page
- 16 I-5
- 17 Exhibit RW-4: Dominion's response to SC 7-1 with attachment SC 7-1(d)(KS)
- 18 Exhibit RW-5: Dominion's response to ER Set 12-18
- 19 Exhibit RW-6: Dominion's response to ER Set 5-5
- Exhibit RW-7: Dominion's response to SC Set 3-10 with attachment SC 3-10(a)(TF)

1		2. MODELING CRITIQUES AND ADJUSTMENTS
2	Q.	Please describe the critiques made by the Commission in its 2018 Order rejecting the
3		IRP regarding the original modeling and resource portfolios created by the
4		Company.
5	A.	The Commission made several critiques related to the modeling in the Company's 2018
6		IRP, including:
7		• Directing the Company to use PJM's load forecast of coincident peak load and
8		energy sales for the Dominion Zone in its revised IRP filing, noting that forecasts
9		in the Company's previous IRPs have been consistently overstated;
10		• Finding that the Company's modeling included some, but not all, of the mandates
11		contained in Senate Bill 966, the Grid Transformation and Security Act (GTSA)
12		including \$870 million in energy efficiency programs and additions of wind and
13		solar resources totaling 5,000 MW by 2028;
14		Requiring the Company to include a true least-cost resource optimization plan.

15 Q. Did the Company make all of these adjustments in its 2018 Compliance Filing?

16 A. No. the Company made some of the adjustments asked for by the Commission but did not
17 make them all.

- 1 Q. Did the Company's 2018 Compliance Filing use PJM's forecast of coincident peak
- 2 load and energy sales in the resource modeling?
- 3 A. Yes, the Company began with the 2018 PJM load forecast for the DOM zone and adjusted
- 4 it downward to the level of the Dominion Load Serving Entity (LSE). I take no position
- on the methodology used to make the adjustment, nor the accuracy of the resulting
- 6 numbers.
- 7 Q. Did the Company's 2018 Compliance Filing include an \$870 million investment in
- 8 energy efficiency programs?
- 9 A. No. the Company stated in the 2018 Compliance Filing that it added generic DSM that
- totaled \$870 million and modeled these energy efficiency and peak demand savings as a
- load reducer. However, in response to discovery the Company admitted that the \$870
- million investment included lost revenues that would be incurred due to reduced energy
- use by customers. If the Company had modeled an actual \$870 million investment in
- energy efficiency programs, its peak load and annual energy forecasts would have been
- lower than what was modeled in the 2018 Compliance Filing.

¹ See Company's Response to Environmental Respondents' Request No. 12-25, attached as Exhibit RSW-2.

- The Commission also ordered the Company to include "detailed plans to implement the mandates contained in (the GTSA) legislation." The inclusion by the Company of "generic EE" fails to meet this requirement.
- 4 Q. Did you calculate the potential increased energy efficiency savings commensurate 5 with an actual \$870 million energy efficiency (EE) investment?
- A. I calculated a similar value using the information that was available in the docket. The

 Dominion Energy Efficiency Potential Study: 2018-2027, done for the Company by DNV GL

 in October 2017,3 includes the scenario "Program Savings Potential: 50% Incentives"

 which includes \$891 million (present value of program cost) in utility energy efficiency

 spending. I used this "50% Incentives" scenario as a proxy for the GTSA's \$870 million

 mandate, as the level of investment in this scenario approximated most closely the

 spending required under the GTSA.

² See Commonwealth of Virginia, State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Va. Code § 56-597 et seq. No. PUR-2018-00065, Order at 3 (December 7, 2018).

³ See Commonwealth of Virginia, State Corporation Commission, Application of Virginia Electric and Power Company for approval to implement demand side management programs and for approval of two updated rate adjustment clauses pursuant to 56-585.1 A 5 of the Code of Virginia, Case No. PUR-2018-00168, Direct Testimony of Tim Woolf and Erin Malone, Exhibit 11, TW/EM-21 (February 6, 2019) available at https://bit.ly/2U88i94.

Appendix I, page I-5⁴ of the 2017 EE Potential Study contains annual energy and peak load reductions associated with that scenario from 2018 through 2027. I used those values starting in 2020 and reduced them post-2027 at the same rate of decay used by the Company in its calculations of Generic EE.⁵ This is a conservative calculation, as it assumes no new energy efficiency programs will occur after this period. I subtracted these efficiency values from the Company's LSE load to calculate a new load forecast, net of GTSA-mandated DSM investments.

8 Q. What was the effect of the additional EE savings that you included?

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9 A. The additional EE savings resulted in peak load savings of 282 MW in 2033 compared to
10 the Company's Generic EE peak savings of 210 MW—an additional 72 MW. In terms of
11 annual energy savings, the Company's forecast with Generic EE savings was 97,194 GWh
12 in 2033. The adjusted annual energy forecast in 2033 was 96,279 GWh—an additional
13 savings of 915 GWh. Again, these estimates are conservative as they assume no new EE
14 programs after 2027, which is unrealistic.

⁴ See Dominion Energy Efficiency Potential Study: 2018-2027, Appendix I, attached as Exhibit RSW-3.

⁵ See Company's response to Sierra Club's Request No. 7-1, Attachment Sierra Club 7-1(d)(KS).xls, attached as Exhibit RSW-4.

- Q. Since the filing of the 2018 Compliance Plan, has the Company announced any plans
 to propose the full \$870 million investment on actual energy efficiency programs?
- Yes. On March 29, 2019, the Company announced that it would propose the entire
 GTSA-mandated \$870 million on energy efficiency programs over the next ten years,
- 5 excluding lost revenues from its EE spending.⁶
- Q. Would the Company need to revise the load forecast in the 2018 Compliance Filing
 to reflect this commitment?
- 8 A. Yes, the Company should be required to revise its load forecast to reflect increased 9 energy efficiency and peak load savings achieved by the higher level of investment in EE.
- 10 Q. Did the 2018 Compliance Filing include the GTSA-mandated battery storage pilot?
- 11 A. Yes, it did.
- Q. Did the Company's resource modeling supporting the 2018 Compliance Filing
 include battery storage technologies as a selectable resource?
- 14 A. No, the Company did not include any additional generic battery options in its PLEXOS

 15 resource optimization modeling for the 2018 IRP, as noted and discussed in the testimony

⁶ See Robert Walton, Dominion reverses on counting lost revenue as part of \$870M Virginia efficiency spend, UTILITY DIVE (March 29, 2019), available at https://bit.ly/2UIJInt.

- of Dr. Ezra Hausman at the 2018 IRP hearing;⁷ and none of the Company's resource portfolios in the 2018 Compliance Filing include battery storage technologies beyond the pilot program. In Environmental Respondents Set 12-18, the Company stated that batteries were screened out of its model because they are more costly than other resource options.⁸
- Would a busbar analysis of different energy costs, like the kind done by the
 Company, be sufficient as a screening tool to determine whether battery resources
 could be competitive?
 - A. No. Battery storage resources offer a number of very specific benefits to the electric grid that are not captured in a busbar analysis, including regulation, spinning reserve, and ancillary support services. They also have the ability to pair with solar resources, charging during periods when there is excess solar energy, and discharging during peak periods to help meet demand in hours when solar resources are offline. A capacity expansion model that includes hourly or sub-hourly electric system dispatch is necessary to fully capture the benefits of battery storage resources to a utility's system. The PLEXOS model used

⁷ See Commonwealth of Virginia, State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Va. Code § 56-597 et seq., Case No. PUR-2018-00065, Direct Testimony of Ezra Hausman, Exhibit 24 (August 10, 2018), available at https://bit.ly/2X0VWBz.

⁸ See Company's Response to Environmental Respondents' Request No. 12-18, attached as Exhibit RSW-5.

- by the Company in its analysis has this capability, they simply failed to utilize the model
 as a tool to evaluate battery resources.
- Q. Is sufficient information available about the cost and operational parameters of battery storage to allow the Company to include these technologies in its resource modeling?
 - Yes. In Environmental Respondents Set 5-5, the Company identified Lazard's Levelized Cost of Storage Analysis 3.0,9 dated November 2017, as "publicly-available industry guidance regarding battery storage projects" used to help the company "evaluate the technology's merits as compared to traditional generation sources." Lazard 3.0, as well as Version 4.0 (published in November 2018), have sufficient information about the costs and operational parameters of battery storage resources such that the Company could have included these resources in its 2018 IRP modeling as well as its 2018 Compliance Filing. The Company need not have price quotes in response to an official resource solicitation (or RFP) to explore storage technologies in its resource modeling. IRPs are guidance documents to help guide a utility's procurement of future supply- and demand-side resources, while RFPs are intended to assist with near-term resource procurement. At the very least, the Company can allow the PLEXOS model to select storage resources

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⁹ See Company's Response to Environmental Respondents Request No. 5-5, Attachment ER Set 5-5.pdf, attached as Exhibit RSW-6

¹⁰ Id.

1 .	as a means to explore and identify the role that these technologies will have in the
2	Company's resource portfolio, and to guide both near-term and long-term resource
3	solicitations.

- Q. Should the Company, then, have included battery storage as a selectable resource in
 its PLEXOS resource modeling supporting the 2018 Compliance Filing?
- A. Yes, absolutely. In Environmental Respondents Set 5-5, when asked to explain why the

 Company did not evaluate storage technologies as an alternative to gas, the Company

 answered that once specific costs were available, it would include storage technologies as

 potential resources to replace gas-fired generation. As discussed above, the Company

 currently has access to industry documents detailing generic costs and operational

 parameters for battery storage, which are sufficient for inclusion of these technologies in

 resource modeling.

The best way to evaluate the merits of battery storage relative to traditional generation sources is to make them a selectable resource in planning models. By doing so, the Company would be able to determine if battery resources at generic price assumptions can compete both now and in the future, and if so, at what levels of penetration.

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¹¹ See Exhibit RSW-6.

1 Q. Can batteries currently compete with more traditional resources?

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- 2 A. Yes. Most recently, two agencies reported in March 2019 on the competitiveness of battery storage resources, and storage-plus-renewables projects:
 - A report from Bloomberg New Energy Finance found that the costs of battery storage have fallen by 76 percent from 2012, down from \$800/MWh. Since the first half of 2018, the levelized cost of energy (LCOE) for lithium-ion batteries have fallen 35 percent to \$187/MWh. The decline is attributed to technology innovation, economies of scale, price competition, and manufacturer experience. Finally, the report stated that batteries that are co-located with solar or wind projects (without subsidies) are beginning to compete with coal- and gas-fired generation in many markets for the provision of dispatchable energy.¹²
 - A report from Navigant Research states that storage-plus-renewable PPAs are already less expensive than the levelized cost of energy for combined cycle natural gas plants.¹³ The development of these projects is helping renewables transition

¹² See Veronika Henze, Battery Power's Latest Plunge in Costs Threatens Coal, Gas, BLOOMBERG NEW ENERGY FINANCE (March 26, 2019), available at: https://bit.ly/2HEPxIw.

¹³ See Lazard, Levelized Cost of Energy Analysis—Version 12.0 at 2 (November 2018), available at https://bit.ly/2POeoJq(showing a levelized cost of energy of \$41-\$74/MWh for natural gas combined cycle units, \$60-\$143/MWh for coal, and \$152-\$206/MWh for natural gas peaking units).

1	from	intermittent	resources	to	dispatchable	resources	capable	of	displacing
2	therm	nal assets.14							

3 Q. Have any utilities contracted for storage or storage-plus-renewable capacity as a

4 replacement for thermal resources?

- Yes. Florida Power & Light (FPL) recently announced that it plans to build a 409

 MW/900 MWh battery storage project, the Manatee Energy Storage Center, powered by

 an existing solar plant in order to help phase out two units at its gas-fired Manatee Clean

 Energy Center. The project will begin operation in 2021. FPL stated that deploying

 energy from batteries during peak periods will offset the need to run other generating

 resources, saving customers more than \$100 million through avoided fuel costs and

 reducing CO₂ emissions by more than 1 million tons.¹⁵
- In Hawaii, the Public Utilities Commission approved six grid-scale solar-plus-battery storage projects proposed by HECO—three on Oahu, one on Maui, and two on the island of Hawaii—adding 247 MW of solar capacity with almost one GWh of battery storage with four-hour duration. All six projects came in at a cost per kWh of 10 cents or less. HECO's current cost of fossil generation is approximately 15 cents per kWh. Two of

¹⁴ See Navigant Research, How Utilities Can Look Beyond Natural Gas with Cost-Effective Solar Plus Storage Strategies (2019), available at https://bit.ly/2u7TgFJ.

¹⁵ Florida Power & Light, "FPL announces plan to build the world's largest solar-powered battery and drive accelerated retirement of fossil fuel generation" (March 28, 2019), available at https://bit.ly/2G1iVW9.

1	these	projects	are	priced	at	8	cents/kWh	and	were	offered	by	Virginia's	AES
2	Corpo	ration.16											

- 3 Q. Does the PJM market have a role to play in the deployment of storage resources 4 within its footprint?
- Yes. According to the US Energy Information Administration (EIA), almost 40 percent of
 existing large-scale power capacity (MW) from battery storage is located within PJM, and
 the RTO accounts for 31 percent of total storage capacity deployed—the amount of
 energy that can be stored or discharged as measured by MWh.¹⁷ Storage projects located
 in PJM currently in operation tend to be large from a power capacity perspective but have
 shorter durations or lower energy capacities, which are well-suited for the frequency
 regulation market created by PJM in 2012.

Deployment of large-scale storage resources intended to provide capacity and energy is set to increase as a result of FERC Order 841, issued in February 2018. The order removes barriers to the participation of storage resources in the capacity, energy, and ancillary services markets operated by Regional Transmission Organizations (RTOS) and Independent System Operators (ISOs). Each regional grid operation was tasked with

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¹⁶ Hawaiian Electric, "Six low-priced solar-plus-storage projects approved for Oahu, Maui and Hawaii islands" (March 27, 2019), available at https://bit.ly/2YTB0ka.

¹⁷ United States Energy Information Administration, US Battery Storage Market Trends (2018), available at https://bit.ly/2ISO3f7.

1	drafting market rules that recognize the unique physical and operational characteristics of
2	electric storage resources and revising its tariff to establish a participation model for those
3	resources. New market rules are intended to be in place in December 2019.

4 Q. How will FERC's Order 841 change the way in which battery storage resources are deployed in PIM?

A. Storage resources will be able to participate in PJM's energy and capacity markets under

Order 841. The capacity value received by these resources (and thus the contribution to

utility reserve margins) is still being determined, however, and that will influence

penetration levels of these resources in the future.

In the comments submitted to FERC in the Order 841 docket, PJM sets the capacity value given to battery storage resources in the forward capacity market as the output that can be maintained over a continuous ten-hour period. A battery's duration thus sets its capacity value, and determines the contribution toward a utility's reserve margin during peak periods. A battery with a 10-hour duration would receive a capacity value of 100 percent, while a battery with a 4-hour duration would have a value of 40 percent. NYISO has proposed a 4-hour duration, while ISO-NE proposed a 2- hour duration.

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¹⁸ PJM Interconnection, FERC Docket No. ER19-460-000, Order No. 841 - Compliance Filing ESR Markets and Operations Proposal at 25 (December 3, 2018), available at https://bit.ly/2UrSJhp.

FERC has yet to make a determination on the appropriate duration requirement for storage resources in PJM, and thus the capacity value awarded to these resources for utility resource planning has yet to be decided. While the outcome of that docket is pending, the required duration, and thus the capacity value given to battery storage, should significantly impact any Dominion "least cost" assessment for future resources.

3. FUTURE DOMINION INTEGRATED RESOURCE PLANS

- 7 Q. Are there issues that were not addressed by the Company in the 2018 Compliance
- Filing that the Commission should be monitoring in future IRP filings?

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- 9 A. Yes, there are three primary issues that are related to each other: 1) the forward-going
 10 economics of the Company's existing coal units; 2) the cost of solar and solar-plus11 storage resources; and 3) the cost, operational characteristics, and market rules for battery
 12 storage resources.
- Q. What should the Commission be looking for with respect to the forward-going economics of the Company's existing coal units?
 - A. Historically, integrated resource planning focused on meeting increasing electricity demand by building the most cost-effective new resources available from a small subset of generator types, which were largely thermal. However, in recent years, electric loads around the country have experienced little to no growth. Limited load growth combined with rapidly falling costs for renewable energy resources, recent environmental regulations, and low natural gas prices has put increasing economic pressure on existing

generation resources, especially coal units. It is no longer safe to assume that all existing generation resources form part of a least-cost, least-risk resource plan. Instead, a utility IRP should include an analysis of the economics of continuing to operate existing units compared to retiring them in the near term.

5 Q. Are there examples of this kind of analysis from other jurisdictions?

6 A. Yes. They include the following:

1. PacifiCorp 2019 Integrated Resource Plan (IRP). In its current IRP, PacifiCorp is conducting unit-by-unit assessments of alternative retirement dates for each of the 22 coal units that it is currently planning to continue operating through at least the mid-2020s. PacifiCorp's analytic process includes evaluating a variety of alternative retirement dates, using a capacity expansion model to identify an optimal set of resources to replace retiring units, and evaluating various combinations of early retirements for the units identified as least economic. PacifiCorp presented initial modeling results at a December stakeholder meeting that indicated that, when assessed individually, 13 of the 22 units evaluated were

- uneconomic to continue operating beyond 2022.¹⁹ Notably, the PacifiCorp analysis was required by an IRP Order from the Oregon Commission.²⁰
- 2. Northern Indiana Public Service Company (NIPSCO) 2018 IRP. NIPSCO's most recent IRP evaluated three alternative retirement dates for each of its remaining five coal units, using the Aurora portfolio optimization model to select a least-cost combination of resources to replace any retiring units.²¹ The costs of potential replacement resources were established largely based on responses to an all-source request for proposals. NIPSCO's analysis found that it would save its customers more than \$4 billion dollars by retiring all of its coal units in 2023 rather than continuing to operate them through at least 2035.²² Replacement resources include solar, storage, and demand-side management programs.
- 3. Georgia Power Company 2019 IRP. Georgia Power's recently released IRP incorporated unit retirement assessments for each of its coal-fired and gas-steam

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¹⁹ PacifiCorp, 2019 Integrated Resource Plan Public Input Meeting December 3-4 at 8-9 (2018), available at https://bit.ly/2KQsx8b.

²⁰ Oregon Public Utility Commission, Docket No. LC 67, Order No. 18-138 (April 27, 2018).

²¹ See Northern Indiana Public Service Company, 2018 Integrated Resource Plan (October 31, 2018), available at https://bit.ly/2VEJSWx.

²² See id at 151.

- units.²³ Georgia Power's assessment compared the costs and benefits of continuing to operate each unit compared to a proxy replacement resource determined through capacity expansion modeling. Georgia Power's publicly filed IRP redacted the detailed results of its unit retirement analyses, but Georgia Power announced that the retirement analysis results led it to propose to retire five of its coal units earlier than previously planned.²⁴
- 4. Idaho Power Company (IPC) 2017 IRP. IPC designed its 2017 IRP portfolios around two decisions: whether to build a new transmission line and when to retire two of its coal units.²⁵ IPC evaluated four alternative retirement dates for two coal units at its Bridger plant. IPC determined that it could save customers money by retiring those units earlier than planned rather than investing in environmental control technologies to prolong their operation.
- Q. Why should the Commission pay attention to the Company's estimate of the costs of
 solar and solar-plus-storage resources?
- 15 A. Capital costs for solar have declined over the past decade and are projected to continue to 16 decline into the future, though at a slower pace. The Company has assumed that solar

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²³ Georgia Power, 2019 Integrated Resource Plan, Technical Appendix Volume 2: Unit Retirement Study (January 31, 2019), available at https://bit.ly/2UDLz9i.

²⁴ See id at 1-7.

²⁵ Idaho Power, 2017 Integrated Resource Plan (2017), available at https://bit.ly/2YWJ2q9.

costs stay constant into the future ²⁶ rather than de-escalating over time. Utilities around
the country continue to sign solar PPAs at lower rates, however, with Idaho Power
announcing on March 26, 2019 that it has entered into a contract to purchase 120 MW of
solar power for \$21.75/MWh—less than 2.2 cents/kWh—a price that is among the
lowest on record.27 The Company can likely add solar resources at a lower cost in the
future than what it assumed in the 2018 IRP and 2018 Compliance Filing.
Section 3 of my testimony gives specific examples of the current low cost of solar-plus-
storage projects. Given the individual declining cost trajectories for stand-alone storage
and battery projects, costs will decline for combined projects as well. The Company
should be required to include these projects in future IRPs as selectable resources in its
PLEXOS modeling at reasonable costs.
These declining cost trajectories would likely allow solar resources and/or solar-plus-
storage resources to displace at least a portion of the natural gas peaking units that appear
in all of the Company's resource plans presented in the 2018 Compliance Filing.

²⁶ See Company's Response to Sierra Club's Request No. 3-10, Attachment Sierra Club Set 3-10(a) (TR).xlsx, attached as Exhibit RSW-7.

²⁷ See Idaho Power, "Idaho Power invests in clean, affordable solar energy" (March 26, 2019), available at https://bit.ly/2uDJnjr.

- Q. Why should the Commission monitor the cost, operational characteristics, and market rules for battery storage resources?
 - A. Battery storage resources are rapidly becoming, and have become, cost-competitive for a number of different applications, including the potential to replace the traditional role of gas turbines as peaking resources. Whether a given battery resource needs to maintain output for 2 hours, or for 4 hours, versus 10 hours, greatly affects the underlying economics of considering battery vs. conventional gas turbine resources as part of a "least cost" expansion plan. Thus, any jurisdiction that is monitoring the effect of retiring uneconomic assets, and analyzing the overall costs of meeting peaking needs, must carefully monitor actual replacement peaking costs, given the final regulations that a utility will have in place to meet FERC requirements under Order 841.

4. CONCLUSIONS AND RECOMMENDATIONS

Q. Please summarize your conclusions.

Α.

Based on my review, I conclude that while the Company's 2018 Compliance Filing has met most of the criteria contained in the Commission's 2018 IRP Order, the 2018 Compliance Filing still contains significant omissions. First, the Company failed to include the GTSA mandated \$870 million in energy efficiency investment, and the detailed plans for that level of investment. Second, the Company failed to include battery storage technologies as selectable resources in its PLEXOS capacity optimization at industry-sourced costs. Third, the Company failed to include any expected de-escalation

in the future costs of solar resources. The combination of these factors has likely resulted in resource plans that result in higher costs to customers, continued reliance on fossil fuels, and increased levels of air emissions.

4 Q. Please summarize your recommendations.

I recommend that for future IRPs, the Commission require the Company to update its load forecast to include the full \$870 million in proposed energy efficiency spending to which the Company has now committed. The Company should also include detailed plans for its energy efficiency programs underlying this level of spending.

The Company should be required to provide a detailed unit-by-unit analysis of its existing coal fleet. All resources, both existing and possible replacement resources, should be evaluated on a fair and consistent basis, with the focus on forward-going costs and benefits of continued unit operation. This analysis should be done in the PLEXOS model—a screening level analysis is acceptable at a high-level, but this type of analysis requires a model with capacity expansion, endogenous retirement, and hourly or sub-hourly dispatch capabilities.

Next, the Commission should also require that the Company include solar projects, battery storage projects, and solar-plus-storage projects as selectable resources in capacity expansion modeling used to create resource portfolios. The Company should use up-to-date estimates of costs and operational parameters that reflect both the Company's

- historical and current experience with these resources, as well as industry projections of
- 2 cost and technology trends.
- 3 Lastly, the Commission should direct the Company that any future resource solicitations
- should be All-Resource Solicitations, which would allow the Company to determine the
- 5 actual current costs and operating parameters of renewable and storage resources in its
- 6 region.
- 7 Q. Does this conclude your direct testimony?
- 8 A. Yes.

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-1

RESUME OF RACHEL S. WILSON



Rachel Wilson, Principal Associate

Synapse Energy Economics I 485 Massachusetts Avenue, Suite 2 I Cambridge, MA 02139 I 617-453-7044 rwilson@synapse-energy.com

PROFESSIONAL EXPERIENCE

Synapse Energy Economics Inc., Cambridge, MA. *Principal Associate*, April 2019 – present, *Senior Associate*, 2013 – 2019, *Associate*, 2010 – 2013, *Research Associate*, 2008 – 2010.

Provides consulting services and expert analysis on a wide range of issues relating to the electricity and natural gas sectors including: integrated resource planning; federal and state clean air policies; emissions from electricity generation; electric system dispatch; and environmental compliance technologies, strategies, and costs. Uses optimization and electricity dispatch models, including Strategist, PLEXOS, EnCompass, PROMOD, and PROSYM/Market Analytics to conduct analyses of utility service territories and regional energy markets.

Analysis Group, Inc., Boston, MA.

Associate, 2007 - 2008, Senior Analyst Intern, 2006 - 2007.

Provided litigation support and performed data analysis on various topics in the electric sector, including tradeable emissions permitting, coal production and contractual royalties, and utility financing and rate structures. Contributed to policy research, reports, and presentations relating to domestic and international cap-and-trade systems and linkage of international tradeable permit systems. Managed analysts' work processes and evaluated work products.

Yale Center for Environmental Law and Policy, New Haven, CT. Research Assistant, 2005 - 2007.

Gathered and managed data for the Environmental Performance Index, presented at the 2006 World Economic Forum. Interpreted statistical output, wrote critical analyses of results, and edited report drafts. Member of the team that produced *Green to Gold*, an award-winning book on corporate environmental management and strategy. Managed data, conducted research, and implemented marketing strategy.

Marsh Risk and Insurance Services, Inc., Los Angeles, CA. Risk Analyst, Casualty Department, 2003 – 2005.

Evaluated Fortune 500 clients' risk management programs/requirements and formulated strategic plans and recommendations for customized risk solutions. Supported the placement of \$2 million in insurance premiums in the first year and \$3 million in the second year. Utilized quantitative models to create loss forecasts, cash flow analyses and benchmarking reports. Completed a year-long Graduate Training Program in risk management; ranked #1 in the western region of the US and shared #1 national ranking in a class of 200 young professionals.

EDUCATION

Yale School of Forestry & Environmental Studies, New Haven, CT

Masters of Environmental Management, concentration in Law, Economics, and Policy with a focus on energy issues and markets, 2007

Claremont McKenna College, Claremont, California

Bachelor of Arts in Environment, Economics, Politics (EEP), 2003. *Cum laude* and EEP departmental honors.

School for International Training, Quito, Ecuador

Semester abroad studying Comparative Ecology. Microfinance Intern – Viviendas del Hogar de Cristo in Guayaquil, Ecuador, Spring 2002.

ADDITIONAL SKILLS AND ACCOMPLISHMENTS

- Microsoft Office Suite, Lexis-Nexis, Platts Energy Database, Strategist, PROMOD, PROSYM/Market Analytics, EnCompass, and PLEXOS, some SAS and STATA.
- Competent in oral and written Spanish.
- Hold the Associate in Risk Management (ARM) professional designation.

PUBLICATIONS

Camp, E., B. Fagan, J. Frost, D. Glick, A. Hopkins, A. Napoleon, N. Peluso, K. Takahashi, D. White, R. Wilson, T. Woolf. 2018. *Phase 1 Findings on Muskrat Falls Project Rate Mitigation*. Prepared by Synapse Energy Economics for Board of Commissioners of Public Utilities, Province of Newfoundland and Labrador.

Allison, A., R. Wilson, D. Glick, J. Frost. 2018. *Comments on South Africa 2018 Integrated Resource Plan.*Prepared by Synapse Energy Economics for Centre for Environmental Rights.

Hall, J., R. Wilson, J. Kallay. 2018. *Effects of the Draft CAFE Standard Rule on Vehicle Safety*. Prepared by Synapse Energy Economics on behalf of Consumers Union.

Whited, M., A. Allison, R. Wilson. 2018. *Driving Transportation Electrification Forward in New York:* Considerations for Effective Transportation Electrification Rate Design. Prepared by Synapse Energy Economics on behalf of the Natural Resources Defense Council.

Wilson, R., S. Fields, P. Knight, E. McGee, W. Ong, N. Santen, T. Vitolo, E. A. Stanton. 2016. *Are the Atlantic Coast Pipeline and the Mountain Valley Pipeline Necessary? An examination of the need for additional pipeline capacity in Virginia and Carolinas.* Synapse Energy Economics for Southern Environmental Law Center and Appalachian Mountain Advocates.

Wilson, R., T. Comings, E. A. Stanton. 2015. *Analysis of the Tongue River Railroad Draft Environmental Impact Statement*. Synapse Energy Economics for Sierra Club and Earthjustice.

Wilson, R., M. Whited, S. Jackson, B. Biewald, E. A. Stanton. 2015. *Best Practices in Planning for Clean Power Plan Compliance*. Synapse Energy Economics for the National Association of State Utility Consumer Advocates.

Luckow, P., E. A. Stanton, S. Fields, B. Biewald, S. Jackson, J. Fisher, R. Wilson. 2015. 2015 Carbon Dioxide Price Forecast. Synapse Energy Economics.

Stanton, E. A., P. Knight, J. Daniel, B. Fagan, D. Hurley, J. Kallay, E. Karaca, G. Keith, E. Malone, W. Ong, P. Peterson, L. Silvestrini, K. Takahashi, R. Wilson. 2015. *Massachusetts Low Gas Demand Analysis: Final Report*. Synapse Energy Economics for the Massachusetts Department of Energy Resources.

Fagan, B., R. Wilson, D. White, T. Woolf. 2014. Filing to the Nova Scotia Utility and Review Board on Nova Scotia Power's October 15, 2014 Integrated Resource Plan: Key Planning Observations and Action Plan Elements. Synapse Energy Economics for the Nova Scotia Utility and Review Board.

Wilson, R., B. Biewald, D. White. 2014. *Review of BC Hydro's Alternatives Assessment Methodology*. Synapse Energy Economics for BC Hydro.

Wilson, R., B. Biewald. 2013. *Best Practices in Electric Utility Integrated Resource Planning: Examples of State Regulations and Recent Utility Plans*. Synapse Energy Economics for Regulatory Assistance Project.

Fagan, R., P. Luckow, D. White, R. Wilson. 2013. *The Net Benefits of Increased Wind Power in PJM.* Synapse Energy Economics for Energy Future Coalition.

Hornby, R., R. Wilson. 2013. *Evaluation of Merger Application filed by APCo and WPCo*. Synapse Energy Economics for West Virginia Consumer Advocate Division.

Johnston, L., R. Wilson. 2012. *Strategies for Decarbonizing Electric Power Supply*. Synapse Energy Economics for Regulatory Assistance Project, Global Power Best Practice Series, Paper #6.

Wilson, R., P. Luckow, B. Biewald, F. Ackerman, E. Hausman. 2012. 2012 Carbon Dioxide Price Forecast. Synapse Energy Economics.

Hornby, R., R. Fagan, D. White, J. Rosenkranz, P. Knight, R. Wilson. 2012. *Potential Impacts of Replacing Retiring Coal Capacity in the Midwest Independent System Operator (MISO) Region with Natural Gas or Wind Capacity*. Synapse Energy Economics for Iowa Utilities Board.

Fagan, R., M. Chang, P. Knight, M. Schultz, T. Comings, E. Hausman, R. Wilson. 2012. *The Potential Rate Effects of Wind Energy and Transmission in the Midwest ISO Region*. Synapse Energy Economics for Energy Future Coalition.

Fisher, J., C. James, N. Hughes, D. White, R. Wilson, and B. Biewald. 2011. *Emissions Reductions from Renewable Energy and Energy Efficiency in California Air Quality Management Districts*. Synapse Energy Economics for California Energy Commission.

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Hausman, E., T. Comings, R. Wilson, and D. White. 2011. *Electricity Scenario Analysis for the Vermont Comprehensive Energy Plan 2011*. Synapse Energy Economics for Vermont Department of Public Service.

Hornby, R., P. Chernick, C. Swanson, D. White, J. Gifford, M. Chang, N. Hughes, M. Wittenstein, R. Wilson, B. Biewald. 2011. *Avoided Energy Supply Costs in New England: 2011 Report*. Synapse Energy Economics for Avoided-Energy-Supply-Component (AESC) Study Group.

Wilson, R., P. Peterson. 2011. A Brief Survey of State Integrated Resource Planning Rules and Requirements. Synapse Energy Economics for American Clean Skies Foundation.

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Peterson, P., V. Sabodash, R. Wilson, D. Hurley. 2010. *Public Policy Impacts on Transmission Planning*. Synapse Energy Economics for Earthjustice.

Fisher, J., J. Levy, Y. Nishioka, P. Kirshen, R. Wilson, M. Chang, J. Kallay, C. James. 2010. *Co-Benefits of Energy Efficiency and Renewable Energy in Utah: Air Quality, Health and Water Benefits*. Synapse Energy Economics, Harvard School of Public Health, Tufts University for State of Utah Energy Office.

Fisher, J., C. James, L. Johnston, D. Schlissel, R. Wilson. 2009. *Energy Future: A Green Alternative for Michigan*. Synapse Energy Economics for Natural Resources Defense Council (NRDC) and Energy Foundation.

Schlissel, D., R. Wilson, L. Johnston, D. White. 2009. *An Assessment of Santee Cooper's 2008 Resource Planning*. Synapse Energy Economics for Rockefeller Family Fund.

Schlissel, D., A. Smith, R. Wilson. 2008. *Coal-Fired Power Plant Construction Costs*. Synapse Energy Economics.

TESTIMONY

Washington Utilities and Transportation Commission (Dockets UE-170485 & UG-170486): Response testimony regarding Avista Corporation's production cost modeling. On behalf of Public Counsel Unit of the Washington Attorney General's Office. October 27, 2017.

Texas Public Utilities Commission (SOAH Docket No. 473-17-1764, PUC Docket No. 46449): Cross-rebuttal testimony evaluating Southwestern Electric Power Company's application for authority to change rates to recover the costs of investments in pollution control equipment. On behalf of Sierra Club and Dr. Lawrence Brough. May 19, 2017.

Texas Public Utilities Commission (SOAH Docket No. 473-17-1764, PUC Docket No. 46449): Direct testimony evaluating Southwestern Electric Power Company's application for authority to change rates to recover the costs of investments in pollution control equipment. On behalf of Sierra Club and Dr. Lawrence Brough. April 25, 2017.

Virginia State Corporation Commission (Case No. PUE-2015-00075): Direct testimony evaluating the petition for a Certificate of Public Convenience and Necessity filed by Virginia Electric and Power Company to construct and operate the Greensville County Power Station and to increase electric rates to recover the cost of the project. On behalf of Environmental Respondents. November 5, 2015.

Missouri Public Service Commission (Case No. ER-2014-0370): Direct and surrebuttal testimony evaluating the prudence of environmental retrofits at Kansas City Power & Light Company's La Cygne Generating Station. On behalf of Sierra Club. April 2, 2015 and June 5, 2015.

Oklahoma Corporation Commission (Cause No. PUD 201400229): Direct testimony evaluating the modeling of Oklahoma Gas & Electric supporting its request for approval and cost recovery of a Clean Air Act compliance plan and Mustang modernization, and presenting results of independent Gentrader modeling analysis. On behalf of Sierra Club. December 16, 2014.

Michigan Public Service Commission (Case No. U-17087): Direct testimony before the Commission discussing Strategist modeling relating to the application of Consumers Energy Company for the authority to increase its rates for the generation and distribution of electricity. On behalf of the Michigan Environmental Council and Natural Resources Defense Council. February 21, 2013.

Indiana Utility Regulatory Commission (Cause No. 44217): Direct testimony before the Commission discussing PROSYM/Market Analytics modeling relating to the application of Duke Energy Indiana for Certificates of Public Convenience and Necessity. On behalf of Citizens Action Coalition, Sierra Club, Save the Valley, and Valley Watch. November 29, 2012.

Kentucky Public Service Commission (Case No. 2012-00063): Direct testimony before the Commission discussing upcoming environmental regulations and electric system modeling relating to the application of Big Rivers Electric Corporation for a Certificate of Public Convenience and Necessity and for approval of its 2012 environmental compliance plan. On behalf of Sierra Club. July 23, 2012.

Kentucky Public Service Commission (Case No. 2011-00401): Direct testimony before the Commission discussing STRATEGIST modeling relating to the application of Kentucky Power Company for a Certificate of Public Convenience and Necessity, and for approval of its 2011 environmental compliance plan and amended environmental cost recovery surcharge. On behalf of Sierra Club. March 12, 2012.

Kentucky Public Service Commission (Case No. 2011-00161 and Case No. 2011-00162): Direct testimony before the Commission discussing STRATEGIST modeling relating to the applications of Kentucky Utilities Company, and Louisville Gas and Electric Company for Certificates of Public Convenience and Necessity, and approval of its 2011 compliance plan for recovery by environmental surcharge. On behalf of Sierra Club and Natural Resources Defense Council (NRDC). September 16, 2011.

Minnesota Public Utilities Commission (OAH Docket No. 8-2500-22094-2 and MPUC Docket No. E-017/M-10-1082): Rebuttal testimony before the Commission describing STRATEGIST modeling performed in the docket considering Otter Tail Power's application for an Advanced Determination of Prudence for BART retrofits at its Big Stone plant. On behalf of Izaak Walton League of America, Fresh Energy, Sierra Club, and Minnesota Center for Environmental Advocacy. September 7, 2011.

PRESENTATIONS

Wilson, R. 2017. "Integrated Resource Planning: Past, Present, and Future." Presentation for the Michigan State University Institute of Public Utilities Grid School. March 29, 2017.

Wilson, R. 2015. "Best Practices in Clean Power Plan Planning." NASEO/ACEEE Webinar. June 29, 2015.

Wilson, R. 2009. "The Energy-Water Nexus: Interactions, Challenges, and Policy Solutions." Presentation for the National Drinking Water Symposium. October 13, 2009.

Resume dated April 2019

DIRECT TESTIMONY OF WILLIAM H. PENNIMAN

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-2

COMPANY'S RESPONSE TO ENVIRONMENTAL RESPONDENTS' DISCOVERY REQUEST NO. 12-25

Virginia Electric and Power Company Case No. PUR-2018-00065 Environmental Respondents Twelfth Set

The following response to Question No. 25 of the Twelfth Set of Interrogatories and Requests for Production of Documents Propounded by the Environmental Respondents received on March 12, 2019 has been prepared under my supervision.

Deanna R. Kesler

Regulatory Consultant

Dominion Energy Services, Inc.

Question No. 25

Reference page 5 of the Compliance Filing, which mentions "spending of \$870 million by year 2028." Does any of the \$870 million in spending included the Company's modeling include recovery of lost revenue? If yes, how much?

Response:

The \$870 million of DSM included in the refiling includes two components. The first reflects the DSM programs that were filed in October 2018 with the proposed cost cap requested by the Company which includes the lost revenue component for those programs and spending associated with those programs beyond the requested 5 year cost cap period through 2028 (EM&V, program continuation, etc.). This amounts to approximately \$298 million by 2028 for the programs which the Company is currently seeking approval. On March 20, 2019, the Company corrected the 5-year cost cap in its DSM proceeding (Case No. PUR-2018-00168). The effect of this correction in the DSM proceeding should be minimal on the 2018 Compliance Filing, and, therefore, the Company has not re-run its analysis to reflect that correction.

The second component is a 'generic' block of reductions. The remaining approximately \$572 million of cost is reflected in this component. Based upon the 2018 program bids, the Company assumed a cost of \$200/MWh, which resulted in a MWh volume of approximately 2,862,000 MWh (approximately \$572.39 M \div \$200/MWh = 2,861,950 MWh), which was allocated equally over the 2021 - 2028 time period. There is no specific assumption made regarding what 'costs' the \$200/MWh represents other than they are costs that would be incurred by the Company (including lost revenues) and not participants. However, because the total volume of EE savings (2,862,000 MWh) was calculated based on a straight multiplication of the total assumed program cost (\$200/MWh), those total savings could reflect lost revenues.

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-3

DOMINION ENERGY EFFICIENCY POTENTIAL STUDY: 2018-2027

APPENDIX I — PAGE I-5

Page 1-5

ty	nents		
Electricity	All Segments	Total	2

APPENDIX I

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Cumulative Gross Energy - kWh	647,758,643	1,100,703,533	1,674,294,563	2,267,266,049	2,724,375,000	3,111,470,020	3,340,347,924	3,609,778,429	3,883,476,488	4,130,729,909
Cumulative Gross Peak Demand - kW	115,835	207,405	322,158	445,876	527,176	660,133	733,399	813,414	891,346	960,850
Cumulative Not Energy Savings - kWh	341,021,395	696,176,227	1,169,704,917	1,651,989,146	1,998,923,845	2,283,517,499	2,524,997,140	2,727,892,758	2,897,208,966	3,041,795,757
Cumulative Net Peak Demand Savings - kW	57,359	131,274	228,464	333,429	426,079	511,390	589,423	659,352	269'612	771,852
New Net Energy Savings - KWh	341,021,395	355,154,831	473,528,690	482,284,229	346,934,699	284,593,654	241,479,641	202,895,618	169,316,208	144,586,792
New Net Peak Demand Savings - kW	57,359	73,915	97,190	104,965	92,650	85,311	78,033	69,930	60,343	52,157
Administration Costs	11,321,028	11,197,240	12,102,645	11,109,221	10,480,104	10,040,755	9,670,692	9,310,971	605'200'6	8,763,285
Marketing Costs	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147	10,107,147
Incentives Costs	94,098,421	96,909,847	104,098,729	98,047,052	89,896,884	83,443,498	77,704,807	71,995,621	67,182,478	62,934,861
Total	115,526,596	118,214,234	126,308,522	119,263,420	110,484,136	103,591,400	97,482,646	91,413,740	86,297,134	81,805,293
PV Net Avoided Cost Benefits	228,536,903	547,916,069	348,638,861	351,598,832	251,751,869	206,951,856	174,429,565	145,637,362	115,871,711	100,871,224
PV Annual Program Marketing and Admin Costs	21,428,175	20,437,274	20,438,657	18,729,787	17,434,684	16,368,145	15,413,541	14,517,260	13,708,752	12,982,766
PV Net Measure Costs	165,287,525	163,022,589	161,558,137	148,737,392	131,640,809	116,824,936	103,573,874	91,281,149	80,845,438	71,653,692
TRC Ratio	1.22	1.35	1.92	2.10	1.69	1.55	1.47	1.38	1.27	1.19
		•								
Free Riders - kWh	79,564,291	156,462,323	242,586,124	339,146,458	436,893,579	532,207,576	626,515,380	720,685,413	813,824,391	905,600,842
Free Riders - kW	14,981	29,340	44,733	61,293	77,926	94,378	110,513	126,706	142,337	157,787
Other Naturally Occurring - kWh	727,172,957	248,064,984	262,003,522	276,130,445	288,557,576	295,744,944	188,835,403	161,200,259	172,443,131	183,333,310
Other Naturally Occurring - kW	43,495	46,792	48,961	51,154	53,171	54,365	33,464	27,356	29,315	31,211
Cost per First-Year Net kWh	\$0.34	\$0.33	\$0.27	\$0.25	\$0.32	\$0.36	\$0.40	\$0.45	\$0.51	\$0.57
PV Annual Program Costs	115,526,596	113,402,781	116,235,961	105,285,617	93,565,478	84,157,601	75,971,532	68,342,204	61,891,044	56,281,643
PV Lost Revenue	382,953,713	395,538,382	596,724,240	588,888,133	374,651,837	286,677,670	229,467,231	183,637,881	146,111,608	121,382,315
RIM	0.46	0.49	0.49	0.51	0.54	0.56	0.57	0.58	0.58	0.57

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-4

COMPANY'S RESPONSE TO SIERRA CLUB'S DISCOVERY REQUEST NO. 7-1 / ATTACHMENT SC 7-1(d)

Virginia Electric and Power Company Case No. PUR-2018-00065 Sierra Club Seventh Set

The following response to Question No. 1 (a, b, d, e) of the Seventh Set of Interrogatories and Requests for Production of Documents Propounded by the Sierra Club received on March 8, 2019 has been prepared under my supervision as it pertains to load forecast.

Karim Siamer Lead Economist,

Load Research and Forecast Dominion Energy Services, Inc.

Question No. 1 (a, b, d, e)

Regarding the Company's load forecast in its 2018 Compliance Filing:

- (a) Please indicate the date of the Dominion Zone PJM forecast shown on page 12 of the Compliance Filing.
- (b) Please provide the calculations, in machine-readable format with all formulae intact and unlocked, that scales the PJM coincident peak load forecast and energy sales forecast down to the Dominion LSE level, as described on page 11 of the Compliance Filing.
- (d) Page 6 of the Compliance Filing states that "In the PLEXOS modeling, DSM is modeled as a load reducer." Please provide the load forecast, net of DSM, used in the Plexos model.
- (e) Provide the annual energy and peak reductions included in the load forecast (net of DSM) that are associated with Dominion's existing Energy Efficiency (EE) programs, distinguishing between the DSM filed in the 2018 Virginia DSM filing, and the "generic DSM" that totals to \$870 million.

Response:

- (a) PJM Load Forecast Report (January 2018) released on December 28, 2017 and prepared by PJM Resource Adequacy Planning Department.
- (b) See Attachment Sierra Club Set 7-1 (b) (KS).
- (d) See Attachment Sierra Club Set 7-1 (d) (KS).
- (e) See Attachment Sierra Club Set 7-1 (d) (KS).

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	CumEE w Generica	2,349,099	7,047,298	865,395,398	11,745,497	14,094,596	18,4/1,89/	22,849,138	31 603 801	35,981,103	40,358,405	44,038,989	47,719,573	51,400,157	55,080,741	58,761,325	64,307,730	66,319,952	68,226,052	70,132,153	72,038,254	73,944,354	63,064,783	103,165,646	112,906,077	122,646,507	132,386,938	151,867,799	161,608,230	171,348,661	181,089,091	201,572,303	212,315,085	223,057,866	244,543,429	255,286,211	266,028,992	276,171,774	765 756 896	309,000,118	319,742,900	331,558,333	343,373,767	355,189,200	378,820,067	390,635,501	402,450,935	414,266,368	426,081,802
CumEE Cost w/o	Generic	2,349,099	7,047,298	9,396,398	11,745,497	14,094,596	18,4/1,89/	22,049,198	31,603,801	35,981,103	40,358,405	44,038,989	47,719,573	51,400,157	55,080,741	58,761,325	62,507,750	66.319.952	68,226,052	70,132,153 \$	72,038,254	73,944,354	81.500.431	85,278,469	89,056,508	92,834,546	96,612,585	104,168,661	107,946,700 \$	111,724,738	115,502,777	124,061,204	128,841,593 \$	133,621,983	143.182.761	147,963,150	152,743,539	157,523,929	167 084 707	171,865,096 \$	176,645,486 \$	182,498,527 \$	188,351,568 \$	200 057 651	205,910,692	211,763,733 \$	217,616,775	223,469,816 \$	235,175,899 \$
	س اً	2,349,099 \$	2,349,099	2,349,099 \$	2,349,099 \$	2,349,099 \$	4,377,301	4,5/,76,4	4.377.302	4,377,302 \$	4,377,302	3,680,584 \$	3,680,584 \$	3,680,584 \$	3,680,584 \$	3,680,584 5	1005101	1.906.101	1,906,101 \$	1,906,101 \$	1,906,101 \$	1,906,101 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	9,740,431 \$	10,742,781 \$	10,742,781 \$	10,742,781 \$	10,742,781 \$	10,742,781 \$	10,742,781 \$	10,742,781 \$	10.742,761	10,742,781 \$	10,742,781 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$	11,815,434 \$
EE Cost w/a	Generic EE (2,349,099 \$	2,349,099 \$	2,349,099 \$	2,349,099 \$	2,349,099 \$	4,3//,301 \$	4 105/154	4.377.302 \$	4,377,302 \$	4,377,302 \$	3,680,584 \$	3,680,584 \$	3,680,584 \$	3,680,584 \$	3,680,584 \$	3,746,423 \$	1.906.101 \$	1,906,101 \$	1,906,101 \$	1,906,101 \$	1,906,101 \$	3.778.038 \$	3,778,038 \$	3,778,038 \$	3,778,038 \$	3,778,038 \$	3,778,038 \$	3,778,038 \$	3,778,038 \$	3,7/8,038 \$	4,780,389 \$	4,780,389 \$	4,780,389 \$	4,780,389 \$	4,780,389 \$	4,780,389 \$	4,780,389 \$	4.780.389 \$	4,780,389 \$	4,780,389 \$	5,853,041 \$	5,853,041 \$	5.853.041 \$	5,853,041 \$	5,853,041 \$	5,853,041 \$	5,853,041 \$	5,853,041 \$
E Peak w Generic3	_	349 5	, s	8	133 \$	173 \$	9 5	4 4	127 \$	96	210 \$	166 \$	285 \$	151 \$	195 \$	142 \$	٠ بر بر بر	194 5	171 \$	234 \$	117 \$	255 \$	195 5	258 \$	344 \$	195 \$	274 5	257 \$	221 \$	\$ 5 82 82 83 83 83 83 83 83 83 83 83 83 83 83 83	25 V	347 \$	323 \$	296 \$	198 \$	249 \$	276 \$	272 \$	3 5	175 \$	313 \$	356 \$	441 S 4	516 5	214 \$	\$ 6/2	300	296 5	260 S 578 S
		149	£ 5	2	133	173	9 5	7 6	127	96	210	166	285	151	195	142	707	194	171	234	2	255	9 5	210	306	146	221 205	198	172	= 5	238	£5.	275	248	3/1 149	193	214	213	476		261	306	98 5		165	222	238	238	216 537
H 9	اً	~ ~	. =	•	#	;	= =	4 °	. 11	, 0,	77	16	87	==	# ;			4 4	11	23	711	X 1	141	12	36	77	2 5	1 11	17	291	3 5	1 21	72	248	3 6	51	72	2 5	3 3	137	26	8	24 2	£17	16	22	R 2 1	22 2	2 23
LSE_Peak	(MW)	16,080	13,898	13,753	15,006	16,552	167.11	15,351	13,358	12,961	14,455	16,174	14,990	14,219	14,136	15,077	17.3/8	17,046	15,527	13,280	12,990	14,705	15,175	14,484	14,291	15,210	15,771	17,234	15,626	13,511	13,242	16,496	15,347	14,238	15,222	16,959	17,670	17,379	13,737	13,407	15,034	16,615	15,485	13.789	15,307	17,040	17,761	17,437	15,778 13,827
Zonal Peak	(MM)	18,407	15,909	15,743	771,71	18,947	19,800	17,577	15.291	14,836	16,547	18,514	17,159	16,276	16,181	17,258	16,989	19,512	17,774	15,202	14,870	16,833	17.371	16,580	16,359	17,411	19,198	19,728	17,887	15,466	17.079	18,883	17,567	16,298	17,425	19,413	20,227	19,894	15.725	15,347	17,209	19,019	17,726	15,784	17,522	19,505	20,331	19,960	18,061 15,828
SE Energy Net EE w Generic3	(MWh)	8,079,937	6,841,827	6,111,936	6,364,734	7,642,215	8,487,434	6,236,316	6.319.859	6,516,426	7,586,362	8,071,337	7,275,100	6,848,963	6,088,151	6,342,235	1,045,051	8.228.990	6,874,314	6,308,379	6,509,444	7,614,012	7.034.828	6,918,269	6,104,329	6,360,233	7,665,792	8,274,873	6,905,323	6,327,974	7 655 380	8,115,755	7,095,985	6,981,700	6,423,736	7,730,596	8,554,088	8,363,165	6.399.513	6,629,042	7,721,366	8,183,893	7,146,523	6.184.585	6,465,206	501,777,7	8,586,661	8,407,666	6,997,488
EE Energy w LSE Energy Net EE Genergy Net EE Generic3 w/o Generic w Generic3	(MWh)	8,079,937	6,841,827	6,111,936	6,364,734	7,642,215	8,487,434	6,236,316	6.319.859	6,516,426	7,586,362	8,071,337	7,275,100	6,848,963	6,088,151	6,342,236	1,043,U31	8,228,990	6,874,314	6,308,379	6,509,444	7,614,012	7.064.791	6,947,149	6,128,937	6,386,418	7,696,315	8,309,487	6,933,947	6,353,638	6,591,149 7 687 614	8,150,091	7,125,947	7,010,581	6,179,810	7,761,119	8,589,680	8,397,779	6.425.177	6,655,564	7,753,600	8,218,229	7,176,485	6.209.193	6,491,391	7,807,716	8,622,253	8,442,280	7,026,111 6,456,982
EE Energy w to	(MWh)	97,454	81,936	65,412	67,530	76,851	81,051	72.092	75.739	80,835	99,530	118,276	111,353	104,482	87,451	91,//4	101,352	112,525	96,591	97,695	100,912	118,149	148.216	144,301	121,034	126,157	138,828	153,069	130,184	127,861	132,156	173,380	155,153	151,583	133,367	147,356	162,817	165,172	140 130	146,311	173,173	192,542	171,836	167,936	147,769	162,742	180,878	182,654	157,620
EE Energy w/o Generic	(MWh)	97,454	81,936	65,412	67,530	76,851	81,051	27,042	75.739	80,835	99,530	118,276	111,353	104,482	87,451	91,774	108 848	112.525	96,591	97,695	100,912	118,149	118,253	115,421	96,426	99,972	108,305	118,455	101,560	102,197	105,634	139,044	125,191	122,702	107.182	116,833	127,725	130,558	114 466	119,789	140,939	158,206	141,874	117.438	121,584	132,219	145,286	148,040	128,997 129,803
	(MWh)	8,177,391	6,923,763	6,177,348	6,432,264	7,719,066	8,568,495	6,942,566	6.395.598	6,597,261	7,685,892	8,189,613	7,386,453	6,953,445	6,175,602	5,434,010	7,744,383	8.341.515	6,970,905	6,406,074	6,610,356	7,732,161	7.183.044	7,062,570	6,225,363	6,486,390	7,804,620	8,427,942	7,035,507	6,455,835	6,696,783 7 810 731	8,289,135	7,251,138	7,133,283	6.557,103	7,877,952	8,716,905	8,528,337	51 1, EUT, 1	6,775,353	7,894,539	8,376,435	7,318,359	6.326.631	6,612,975	7,939,935	8,767,539	8,590,320	7,155,108 6,586,785
Zonal Energy	(MWh)	9,367,000	7,931,000	7,076,000	7,368,000	8,842,000	9,815,000	7 959 000	7.326.000	7,557,000	8,804,000	9,381,000	8,461,000	7,965,000	7,074,000	7,370,000	8,8/1,000	9.555.000	7,985,000	7,338,000	7,572,000	8,857,000	8,228,000	8,090,000	7,131,000	7,430,000	8,940,000	9,654,000	8,059,000	7,395,000	8 947 000	9,495,000	8,306,000	8,171,000	7.511.000	9,024,000	9,985,000	9,769,000	7 491 000	7,761,000	9,043,000	9,595,000	8,383,000	2,240,000	7,575,000	000'560'6	10,043,000	9,840,000	8,196,000 7,545,000
	Month		í m	4	S	1 QJ	۰ ،	0 0	, 5	ដ	77	=1	7	m	41	ın u	٠, ۵	- α	6	10	Ħ	15	٦ ,	ιm	4	5	9 1	. 00	თ	9 ;	1 5	; =	7	m s	4 m	9	7	00 0	v 5	11	77	7	~ 1	ηV	r vo	9	7		6 9
		2019	2019	2019	2019	2019	6102	50.05	2019	2019	2019	2020	2020	2020	2020	0202	0202	2020	2020	2020	2020	2020	1202	2021	2021	2021	2021	2021	2021	2021	2021 1505	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2023	2023	5023	2023	2023	2023	2023	2023 2023

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449,712,669	401,528,102	468,320,014	475,111,925	488 695,748	495,487,660	502,279,573	509,071,482	515,863,394	576,659,325	536 250 441,217	543.031.040	549,831,441	556,631,842	563,432,244	570,232,645	577,033,046	583,833,448	590,653,849	604 234 652	611,035,053	617,835,454	624,635,856	631,502,038	638,368,221	645,234,403	652,100,585	658,966,768	665,832,950	672,699,133	686 431 497	693,297,680	700,163,862	707,030,045	714,075,160	728 165 391	735,210,506	742,255,621	749,300,736	756,345,852	763,390,967	777 401 169	784.526.313	791,571,428	798,107,143	804,642,857	811,178,571	817,714,286	824,250,000	830,785,714	601,726,429	850,392,857	856,928,572	863,464,236	870,000,000
241,028,940 \$	4 005 100 055	247,717,500 \$	248,541,020 \$	250,200,058 \$	\$ 775,020,152	\$ 960'658'157	252,688,616 \$	253,518,135 \$	\$ 567,746,462	256,117,173 \$	256,836,211 \$	257,674,221 \$	258,512,230 \$	259,350,239 \$	260,188,248 \$	261,026,257 \$	261,864,266 \$	262,/02,2/5 5	264 378 293 \$	265,216,302 \$	266,054,312 \$	266,892,321 \$	\$ 111,967,795	\$ 106'669'897	269,603,691 \$	270,507,481 \$	271,411,271 \$	272,315,062 5	2/3,218,852 5	\$ 250,222,712	275,930,222 \$	276,834,012 \$	\$ 208,787,772	278,820,525 \$	279,903,249 \$	282,068,695 \$	283,151,418 \$	284,234,141 \$	285,316,864 \$	286,399,587 \$	28/,482,310 \$	289,647,756 \$	290,730,479 \$	291,303,801 \$	\$ 621,777,123 \$	292,450,445 \$	293,023,767 \$	293,597,089 \$	254,170,412 \$	201,143,134 5	\$ 925,890,378 \$	296,463,700 \$	\$ 220,750,725	297,610,344 \$
11,815,434 \$;	۸ ،	۸.	6,791,911 5		•	v	•	'n	6 791,911 5	n v	·v	· ••	6,800,401 \$;	6,800,401 \$ 7	4	.	5,800,401 5	n v		· v	6,800,401 \$ 7	6,800,401 \$ 3	6,866,182 \$ 3	\$	··	s.	· ·	v, 4	6,865,182 \$. •	• ••	6,866,182 \$ 2	s,	v, i	7.045,115 \$ 7.045	·	s	•	5	v «	7,045,115 5	, 0	·	\$	s	s.	٠. ·	, ·	6 517,050,0	٠.	3 40	v	6,535,714 \$ 2	٠ <u>٠</u>
5,853,041 \$	5,635,041	\$ 615,628	878 519 \$	829.519 \$	\$ 615,628	829,519 \$	829,519 \$	829,519 \$	836,519 \$	879 519 \$	829,519 \$	\$ 600'888	\$ 600'828	\$ 600'888	\$ 600'8E8	838,009 \$	838,009 5	838,009 5	838,009 \$	838,009 \$	\$ 600'888	\$ 600'828	\$ 062,506	\$ 03,790 \$	\$ 062,206	903,790 \$	903,790 \$	903,790 5	903,790 \$	\$ 067,506	\$ 05,750	\$ 063,790 \$	\$ 062,290	1,082,723 \$	1,082,723 \$	1,082,723 \$	1,082,723 \$	1,082,723 \$	1,082,723 \$	1,082,723 \$	1,082,723 \$	1.082.723 \$	1,082,723 \$	573,322 \$	573,322 \$	573,322 \$	573,322 \$	5/3,322 5	\$ 775,575	\$ 175,516	573,322 \$	573,322 \$	573,322 \$	573,322 \$
263 \$, of c	\$ 27.8	4/2 4	571.5	245 \$	275 \$	292 \$	247 5	\$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50	34 0	326 \$	274 \$	465 \$	397 \$	572 \$.	250 \$	7 to 5	288 \$	\$ 60 80 80 80 80 80 80 80 80 80 80 80 80 80	594 \$	\$ 961	265 \$	271 \$	456 \$	\$ 968	574 \$	5 00	287 \$	\$ 507	233 \$	\$ 025	193 \$	328 \$	268 5	394 5	577 \$	193 \$	287 \$	278 \$	264 5	\$ 177	181 \$	297 \$	320 \$	327 \$	269 \$	\$ 585	184 S	264 5	5 E9C	217 \$	\$ 965	228 \$	598 \$
223	9 6	7 5	3 5	33	196	213	53	18/	55.	144	274	218	410	320	532	2 02	š \$	627	158	553	152	214	215	4	8	. S	51	231	406 7.5	183	482	150	283	212	346	537	144	234	217	£ 5	7/1	143	245	271	279	777	226	135	g 5	20 20	191	555	188	246
13,504	0/0/51	15,/22	14 312	14.248	15,530	17,084	17,879	0/5/1	17,006	13 517	15,106	16,830	15,645	14,500	14,473	15,535	17,178	17 582	16.168	14,034	13,525	15,397	16,988	15,837	14,795	14,748	15,686	17,319	17 797	16.311	14,074	13,682	15,547	17,134	15.041	14,904	15,795	17,564	18,307	18,033	16,392	13,913	15,651	17,270	16,144	14,655	14,410	278/21	18 486	18 137	16,411	14,476	14,068	15,712
15,458	55,75	19,142	16 383	16,310	111,711	19,556	20,466	211,02	16,033	15.473	17,292	19,265	17,909	16,598	16,567	17,783	19,664	20,02	18.507	16,065	15,482	17,625	19,446	18,128	16,936	16,882	17,956	19,825	20,75	18.671	16,110	15,662	17,797	19,613	17,217	17,060	18,080	20,105	20,956	20,642	18,784	15.926	17,916	19,769	18,480	16,775	16,495	18,168	20,300	20.761	18,785	16,571	16,103	17,985
6,660,036	147'641'1	8,247,896	7,078,899	6.255,339	6,505,469	7,801,552	8,667,969	3,057,274	6 707 950	6,434,930	7,786,266	8,320,591	7,249,835	7,102,107	6,311,499	6,569,573	7,880,861	8,709,011	7,147,193	6,569,543	6,742,889	7,882,163	8,374,521	7,321,943	7,189,606	6,378,211	6,637,440	7,981,138	8,861,694 8,600,487	7.205.730	6,629,174	6,829,636	7,969,684	8,434,587	7.293.396	6,448,624	6,715,949	8,071,469	8,938,582	8,714,243	6 697 489	6.930,210	8,062,608	8,549,976	7,746,260	7,385,691	6,520,572	6,815,184	9,115,037	175,010,5 8 8 7 3 7 1	7,371,384	6,785,784	7,015,918	8,128,406
6,686,558	כנר נטנים	8,282,232	7.057.780	6.279.947	6,531,654	7,832,075	8,703,561	3,481,888	6 520 614	6,727,435	7,818,500	8,354,927	7,279,798	7,130,987	6,336,107	6,595,758	7,911,384	8 540 475	7,175,816	6,595,207	6,769,411	7,914,397	8,408,857	7,351,905	7,218,487	6,402,819	6,663,625	8,011,661	8,897,283	7,734,353	6,654,838	6,856,158	8,001,918	8,468,923	7.322.276	6,473,232	6,742,134	8,101,992	8,974,173	8,748,857	6713 153	6.956,731	8,094,843	8,584,312	7,777,209	7,414,572	6,545,180	6,841,369	9.627.162	9871 985	7,400,007	6,812,448	7,042,440	8,160,640
162,459	500,251	109,017	179.467	150,735	154,648	168,065	185,997	184,950	153,220	159.756	187,716	206,000	181,141	174,348	146,082	149,908	102,301	179,616	153.706	149,065	155,557	183,484	201,831	177,127	169,784	141,353	144,024	155,222	17,583	148.422	145,306	152,618	180,644	198,510	1/3,622	137,288	139,720	150,445	168,554	165,913	143,50b	147.201	175,020	193,119	175,342	160,521	133,434	136,515	166 516	164 133	142,527	138,725	147,047	175,570
135,937	130,000	161,205	150 581	126.127	128,463	137,542	150,405	150,335	128 154	133,234	155,482	171,664	151,178	145,468	121,474	123,723	132,438	145,687	125.083	123,401	129,035	151,250	167,495	147,165	140,903	116,745	117,839	124,699	135,803	119.799	119,642	126,096	148,410	164,174	135,550	112,680	113,535	119,922	132,963	131,299	114,882	120,680	142,785	158,783	144,393	131,640	108,826	110,330	130,020	130,323	113,904	113,061	120,525	143,336
6,822,495	01C,/SC,/	8,458,497	7,655,77	6.406.074	6,660,117	7,969,617	8,853,966	8,632,224	6 648 768	5,855,669	7,973,982	8,526,591	7,430,976	7,276,455	6,457,581	6,719,481	8,043,822	8,930,663	7 300.899	6,718,608	6,898,446	8,065,647	8,576,352	7,499,070	7,359,390	6,519,564	6,781,464	8,136,360	9,034,6//	7.354.152	6,774,480	6,982,254	8,150,328	8,633,097	7.458.912	6,585,912	6,855,669	8,221,914	9,107,136	8,880,156	7,433,595	7.077.411	8,237,628	8,743,095	7,921,602	7,546,212	6,654,005	6,951,699	9 183 087	9,100,00	7,513,911	6,925,509	7,162,965	8,303,976
7,815,000	000,000	9,689,000	8 257 000	7.338.000	7,629,000	9,129,000	10,142,000	9,888,000	2,450,000	7,853,000	9,134,000	9,767,000	8,512,000	8,335,000	7,397,000	7,697,000	9,214,000	000'552'00	8.363.000	7,696,000	7,902,000	9,239,000	9,824,000	8,590,000	8,430,000	7,468,000	7,768,000	9,320,000	10,349,000	8.424.000	7,760,000	7,998,000	9,336,000	9,889,000	8,544,000	7,544,000	7,853,000	9,418,000	10,432,000	10,172,000	2 920,000	8.107.000	9,436,000	10,015,000	9,074,000	8,644,000	7,622,000	7,963,000	10 519 000	10 311 000	8.507,000	7,933,000	8,205,000	9,512,000
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2023	207	\$7 0 7	2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	2025	5707	2025	5,07	2025	2025	2025	5026	2026	2026	2026	2026	2026	2026	2020	2026	2026	2026	2027	7027	2027	2027	2027	2027	2027	7707	2027	2027	2028	2028	2028	2028	2028	8707	9702	2028	2028	2028	8202

870,659,510	871,319,020	871,978,529	872,538,039	873,297,548	874.616.568	875,276,077	875,935,587	876,595,097	877,254,606	877,914,116	27/595/6/8	693 959 699	884 520 538	886,172,144	887,823,750	889,475,355	891,126,961	892,778,566	894,430,172	895,081,78	901 053 598	904.371.814	907.691.030	911,010,245	914,329,461	917,648,676	920,967,892	924,287,107	927,606,323	930,925,538	027,444,156	940,952,986	944,342,003	947,731,019	951,120,036	954,509,053	961,287,086	964,676,103	968,065,119	971,454,136	974,843,152	978,232,169	981,555,188	984,673,204	991.526.239	994,849,756	998,173,274	1,001,496,791	1,004,820,308	1,008,143,826	1,011,467,343	1,018,114,378	1,021,261,684	1,024,408,989
298,269,854 \$	298,929,363 \$	299,588,873 \$	300,248,383 \$	300,907,892 5	302.226.912 \$	302,886,421 \$	303,545,931 \$	304,205,440 \$	304,864,950 \$	305,524,460 \$	307,176,065 \$	\$ 1/9//29/905	312,130,887 \$	313,782,488 \$	315,434,093 \$	317,085,699 \$	318,737,305 \$	320,388,910 \$	322,040,516 \$	\$ 121,269,526	325,243,121 3	331.982.158 \$	335,301,373 \$	338,620,589 \$	341,939,805 \$	345,259,020 \$	348,578,236 \$	351,897,451 \$	355,216,667 \$	358,535,882 5	361,653,038 \$	368,563,330 \$	371,952,347 \$	375,341,363 \$	378,730,380 \$	382,119,396 \$	388,897,430 \$	392,286,446 \$	395,675,463 \$	399,064,480 \$	402,453,496 \$	405,842,513 \$	409,156,030 \$	415,469,346 \$	419,136,582 \$	422,460,100 \$	425,783,617 \$	429,107,135 \$	432,430,652 \$	435,754,170 \$	439,077,687 \$	445,724,722 \$	448.872.027 \$	452,019,333 \$
659,510 \$	659,510 \$	659,510 \$	659,510 \$	659,510 \$	659.510 \$	659,510 \$	\$ 015,659	659,510 \$	659,510 \$	659,510 \$	1,651,606 \$	1,651,606	1.651.606 \$	1.651.606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	3 319 216 6	3.319.216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3.389.017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	\$ /15,525,5	3 273 517 5	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,147,306 \$	3,147,306 \$
659,510 \$		659,510 \$		659,510 \$		659,510 \$	\$ 015,659	659,510 \$	659,510 \$	659,510 \$	1,651,606 \$	1,651,606 \$	1.651.606 \$	1,651,606 \$	1,651,605 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	1,651,606 \$	3,319,216 \$	3.319.216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	3,319,216 \$	\$ 912,616,6	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 5	3.389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,389,017 \$	3,323,317 \$	3 373 517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,323,517 \$	3,147,306 \$	3,147,306 \$
\$ 902	382 \$	\$ 222	542 \$	146 5	200 \$	339 \$	148 \$	\$ 655	134 5	247 \$	8 8	. SAS	547 5	147 \$	168 \$	201 \$	73 \$	139 \$	563 5	133 4	793	380 \$	349 \$	551 \$	146 \$	167 \$	201 \$	205 \$	153 \$	557 5	183 5	200 \$	376 \$	348 \$	554	141 ×	210 \$	204 \$	174 \$	\$03 \$	139 \$	231 \$, , , , , , , , , , , , , , , , , , ,	2 05. 2 05.	572 \$	142 \$	163 \$	210 \$	205	174 \$	242	232 S	244 S	\$ 17E
508	382	222	243	146	6 8 8	339	148	229	134	247	9 5	0 8	3	147	168	707	73	139	563	55.	203	38	349	551	146	167	201	202	23 E	267	183	90 70 70	376	348	554	141	210	8	174	203	139	231	ŧ ;	3.5	572	142	163	210	505	174	3 3	732	, ¥	377
17,408	16,280	14,819	14,775	15,098	18,642	18,319	16,611	14,776	14,280	15,902	17,362	14,411	15,000	16,258	17,966	18,814	18,454	16,817	14,795	16,261	17.662	16.482	15,257	15,302	16,355	18,119	18,978	18,511	17,045	14,829	16.207	17,841	15,685	15,533	15,490	16,389	19,130	18,811	17,097	14,990	14,518	16,363	76671	15.437	15,331	16,563	18,539	19,292	18,947	17,219	15,229	16,712	18,137	17,012
19,927	18,635	16,963	16,913	18,427	21,339	20,969	19,014	16,914	16,346	18,203	20,103	17 143	17.170	18,610	20,565	21,536	21,124	19,250	16,936	16,324	20,212	18,867	17,465	17,516	18,721	20,741	21,724	21,189	19,511	16,975	18.552	20,422	19,099	17,781	17,731	18,760	21,898	21,533	19,571	17,159	16,619	18,731	20,284	17,665	17,549	18,959	21,221	22,083	21,688	19,710	17,433	18,684	20,762	19,473
8,713,044	7,603,352	7,476,785	6,634,348	6,923,429	9,168,272	8,965,365	7,478,580	6,896,456	7,122,073	8,262,167	26,783,732	7 578 893	6.714.212	6,985,741	8,340,220	9,259,601	9,027,078	7,556,804	6,970,624	7,1/0,234	8 865 897	7.735,984	7,603,590	6,777,856	7,050,945	8,428,317	9,369,562	9,089,918	7,659,616	7,043,205	8.411.117	8,927,927	8,069,048	7,720,756	6,840,345	8 570,175	9,439,767	9,204,776	7,722,093	7,084,648	7,331,770	8,506,384	500,500,5	7.804.402	6,901,871	7,198,175	8,614,245	9,517,750	9,314,160	7,797,364	7,166,006	8,584,921	9,030,411	7,957,366
8,713,044	7,603,352	7,476,786	6,634,348	6,923,429	9,168,272	8,965,365	7,478,580	6,895,456	7,122,073	8,262,167	265,232	7 528 893	6.714.212	6,985,741	8,340,220	9,259,601	9,027,078	7,556,804	6,970,624	6 310,234	8 865 892	7.735,984	7,603,590	6,777,856	7,050,945	8,428,317	9,369,562	9,089,918	7,659,616	7,043,205	8.411.117	8,927,927	8,069,048	7,720,756	5,840,345	8 520 105	9,439,767	9,204,776	7,722,093	7,084,648	7,331,770	8,506,384	500,500,5	7.804.402	6,901,871	7,198,175	8,614,245	9,517,750	9,314,160	7,797,364	7,166,005	8,584,921	9,080,411	7,957,366
159,255	139,285	132,282	109,577	111,205	131,797	130,422	114,774	113,734	121,208	143,950	139,500	137,440	110.029	111,749	118,277	132,133	130,692	115,120	113,771	141,042	158 309	138,476	132,063	110,114	112,020	118,353	132,170	130,708	115,322	113,649	142.537	157,384	143,263	131,879	110,481	118 742	132,678	131,086	115,701	114,110	121,031	142,427	100,161	132.041	110,938	113,200	119,247	133,265	131,700	116,381	114,814	143,333	157,962	138,468
159,255	139,285	132,282	109,577	111,205	131,797	130,422	114,774	113,734	121,208	143,950	139,300	132,555	110.029	111,749	118,277	132,133	130,692	115,120	113,7/1	142,042	158.309	138,476	132,063	110,114	112,020	118,353	132,170	130,708	115,322	113,649	142,537	157,384	143,263	131,879	110,481	118,742	132,678	131,086	115,701	114,110	121,031	142,427	127,001	132.041	110,938	113,200	119,247	133,265	131,700	116,381	114,814	143,333	157,962	138,468
8,872,299	7,742,637	7,609,068	6,743,925	7,034,634	690'008'6	9,095,787	7,593,354	7,010,190	7,243,281	8,406,117	7 806 366	7 661 448	6.824,241	7,097,490	8,458,497	9,391,734	9,157,770	7,671,924	7,084,395	057,162,1	9.024.201	7,874,460	7,735,653	6,887,970	7,162,965	8,546,670	9,501,732	9,220,626	7,774,938	7.345.434	8.553.654	9,085,311	8,212,311	7,852,635	6,950,826	8 647 939	9,572,445	9,335,862	7,837,794	7,198,758	7,452,801	8,648,811	9,139,516	7 935,443	7,012,809	7,311,375	8,733,492	9,651,015	9,445,860	7,913,745	7,280,820	8,728,254	9,238,373	8,095,834
10,163,000	8,869,000	8,716,000	7,725,000	8,058,000	10,653,000	10,419,000	8,598,000	8,030,000	8,297,000	9,629,000	10,248,000	8,775,000	7.817.000	8,130,000	000'689'6	10,758,000	10,490,000	8,788,000	8,115,000	8,352,000	10 337 000	9.020,000	8,861,000	7,890,000	8,205,000	9,790,000	10,884,000	10,562,000	8,906,000	8,198,000	9.798.000	10,407,000	9,407,000	8,995,000	7,962,000	9,285,000	10,965,000	10,694,000	8,978,000	8,246,000	8,537,000	000'206'6	0.492,000	9.091.000	8,033,000	8,375,000	10,004,000	11,055,000	10,820,000	9,065,000	8,340,000	9,998,000	10,582,329	9,273,579
	7	m	₹ 1	ın u	۰ ۸	80	6	9 :	ដ :	77 -	٦,	7 1	1 4	· w	9	7	œ	6	음 :	‡ Է	; -	. ~	m	4	2	9	7	œ	σ (2 :	‡ £	; 	7	m	₹ 6	n u	۰,	· 00	o,	2	#	ដ .	- ·	y er	. 4	s	9	7	60	σ ;	s :	1 2	;	7
2029	5029	5029	2029	2029	2029	2029	5029	2029	6207	2029	2020	0507	2030	2030	2030	2030	2030	2030	2030	2020	203	2031	2031	2031	2031	2031	2031	2031	2031	2031	2031	2032	2032	2032	2032	2032	2032	2032	2032	2032	2032	2032	2023	2033	2033	2033	2033	2033	2033	2033	2033	2033	2034	2034

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1,027,556,295	1,030,703,600	1,033,850,906	1,035,998,211	1,040,145,517	1,043,292,822	1,045,440,128	1,049,587,433	1.055.882.044	1,059,173,342	1,062,464,639	1,065,755,937	1,069,047,234	1,072,338,532	1,075,629,829	1,078,921,127	1,082,212,424	1.088.795.019	1,092,086,316	1,095,377,614	1,098,548,769	1,101,919,924	1,105,191,079	1,108,462,234	1,115,000,544	1 118 275 699	1.121.546.854	1,124,818,009	1,128,089,164	1,131,360,319	1,134,631,474	1,138,088,769	1,141,546,063	1,145,003,357	1,151,917,946	1,155,375,240	1,158,832,535	1,162,289,829	1,165,747,124	1,72,661,712	1,176,119,007	1,179,518,454	1,182,917,900	1,186,317,347	1,189,716,794	1,193,116,241	1,199,915,135	1,203,314,582	1,206,714,029	1,210,113,476	1,213,512,923	1,216,912,370	1,222,223,477	1,224,879,030	1,227,534,584
455,166,638	458,313,944 \$	461,451,249	464,608,555 \$	467,755,860	470,903,166	474,050,471	477,197,777	483,497,388	486,783,685	490,074,983	493,366,280 \$	496,657,578 \$	499,948,875 \$	503,240,173	506,531,470	509,822,768 5	516,405,363	\$ 19,696,660	\$ 856,786,525	526,259,113 \$	529,530,268 \$	532,801,423	\$ 8/6,2/0,056	547,645,655	545.886.043	549.157.198	552,428,353 \$	\$ 805'669'555	\$ 558,970,663	562,241,818 \$	\$ 511,669,112	569,156,407 \$	\$ 10/'STG'7/S	\$ 062,828,230	\$82,985,584 \$	586,442,879 \$	\$89,900,173	593,357,467 \$	500,27,025	603,729,350 \$	\$ 767,128,797 \$	610,528,244 \$	613,927,691 \$	5 851,327,138 5	624,126,037	627,525,479 \$	630,924,926 \$	634,324,373 \$	637,723,819 \$	641,123,266 \$	644,522,713 \$	649.833.820	652,489,374 \$	655,144,927 \$
3,147,305 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 5	3.147.306 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3.291.297 \$	3,291,297 \$	3,291,297 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	\$ CC1,1/2,6	3 271 155 5	3,271,155 \$	3.271.155 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	3,457,294 \$	3,457,294 \$	\$ 457,754 £	3,457,294 \$	3,457,294 \$	3,457,294 \$	3,457,294 \$	3,457,294 \$	\$ 462,764,6	3,457,294 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	2,655,554 \$	2,655,554 \$	2,655,554 \$
3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3,147,306 \$	3.147.306 5	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,291,297 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	5,2/1,155 \$	3,271,155 \$	3.771.155 \$	3.271,155 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	3,271,155 \$	3,457,294 \$	3,457,294 5	3,437,294 5	3,457,294 \$	3,457,294 \$	3,457,294 \$	3,457,294 \$	3,457,294 \$	3 457 794 \$	3,457,294 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3.399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	3,399,447 \$	2,655,554 \$	2,655,554 \$	2,655,554 \$
212 \$	5 925	150 \$	173 \$	199 \$	206 \$	175 \$, K	234 5	201	379 \$	213 \$	\$ 695	151 \$	174 \$	197 \$	352.5	587 \$	135 \$	235 \$	202 \$	382 \$	359	2,0	5 5 5	170 \$	203 \$	154 \$	\$ 885	150 \$	258 \$	205 5	385 5	582 5	146 \$	243 \$	196 \$	205 \$	175 \$	25.02.1	265 \$	\$ 500	111 \$	365 \$	989	239 \$	198 \$	\$ 902	176 \$	236 \$	146 \$	238 \$	312 \$	366 \$	601 \$
212	576	52	173	199	508	175	, k	234	507	379	213	269	151	174	197	75 A	283	135	235	202	382	339	0,7	ţ ;	170	203	154	288	150	258	202	£ 5	582	146	243	196	502	57	3 5	565	506	111	365	8 5	739	198	206	176	536	146	738	312	366	109
15,563	15,467	16,691	18,693	19,446	19,095	17,369	15,355	16,466	18,294	17,172	15,695	15,605	16,820	18,849	19,602	17,522	15,503	14,965	16,612	18,452	17,333	15,829	16.050	19 007	19.758	19,395	17,675	15,641	15,094	16,758	18,611	17,496	15,884	17,081	19,166	19,916	19,547	17,830	15,223	16,906	18,771	17,661	16,098	15,025	19,326	20,076	19,701	17,986	15,922	15,353	17,055	17,827	16,235	16,168
17,815	17,705	19,106	21,398	22,260	21,858	19,883	17,589	18,849	20,941	19,657	17,966	17,863	19,254	21,577	22,438	670,22	17,746	17,131	19,015	21,121	19,841	18,119	16,022	757 15	22.617	22,202	20,233	17,904	17,277	19,183	21,303	20,028	18.187	19,553	21,939	22,798	22,376	18.054	17.425	19,352	21,487	20,216	18,428	18,344	22,122	22,980	22,551	50,589	18,225	17,575	19,523	20,406	18,584	18,508
7,883,659	6,968,547	7,267,103	8,691,753	9,600,951	9,397,342	7,873,325	45/,457,1	8,663,175	9,158,699	8,028,093	7,963,436	7,035,591	7,336,364	8,769,582	9,684,437	9,480,837	7,303,909	7,546,491	8,741,825	9,237,649	8,093,898	8,044,136	7,103,172	0 2 C 8 D 8 B	9.768.693	9,565.224	8,027,075	7,573,797	7,618,123	8,821,371	9,317,338	8,1/1,42/	7.171.656	7,477,159	8,927,676	9,853,838	9,650,467	8,105,191	7.690.659	8,901,856	9,397,881	8,244,398	8,208,258	7,240,928	9.007.919	9,939,873	9,736,646	8,184,246	7,516,384	7,764,609	8,984,445	8,320,167	8,293,381	7,311,685
7,883,659	6,968,547	7,267,103	8,691,753	9,600,951	9,397,342	7,873,325	7,734,794	8,663,175	9,158,699	8,028,093	7,963,436	7,035,591	7,336,364	8,769,582	9,684,437	7 949 660	7,303,909	7,546,491	8,741,825	9,237,649	868'860'8	8,044,135	7/1/5/1/7	8 848 250	9.768.693	9,565,224	8,027,075	7,373,797	7,618,123	8,821,371	9,317,338	8,171,427	7,171,656	7,477,159	8,927,676	9,853,838	9,650,467	8,105,191	7.690.659	8,901,856	9,397,881	8,244,398	8,208,258	7.240,928	9.007.919	9,939,873	9,736,646	8,184,246	7,516,384	7,764,609	8,984,445	8,320,167	8,293,381	7,311,685
132,936	111,752	114,041	120,057	134,159	132,613	117,252	115,683	144,352	159,211	139,591	134,120	112,847	115,214	121,269	135,501	133,961	116,889	123,923	145,694	160,482	146,275	135,199	116 211	122,244	136,813	135,171	119,411	117,997	125,017	146,867	161,705	141,8//	115.033	117,310	123,370	137,981	136,289	118 904	175.896	147,835	162,770	142,686	137,120	115,885	124,304	139,012	137,239	121,189	119,445	126,057	147,438	141,352	136,279	115,929
132,936	111,752	114,041	120,067	134,159	132,613	117,252	115,683	144.352	159,211	139,591	134,120	112,847	115,214	121,269	135,501	133,951	116,889	123,923	145,694	160,482	146,275	135,199	116 311	122 341	136,813	135,171	119,411	117,997	125,017	146,867	161,705	141,8//	115,033	117,310	123,370	137,981	136,289	118 904	125,896	147,835	162,770	142,686	137,120	115,885	124.304	139,012	137,239	121,189	119,445	126,057	147,438	141,352	136,279	115,929
8,016,595	7,080,299	7,381,143	8,811,820	9,735,110	9,529,954	772,099,7	7,550,477	8.807.527	9,317,910	8,167,684	8,097,556	7,148,437	7,451,578	8,890,851	9,819,939	9,614,798	7,420,799	7,670,415	8,887,520	9,398,131	8,240,173	6,1/2,335	767/177/	8 970 591	9.905.507	9,700,395	8,146,485	7,491,794	7,743,140	8,968,238	9,479,043	8,313,304	7 286.689	7,594,469	9,051,046	9,991,819	9,786,756	8,225,576	7.816.555	9,049,691	9,560,651	8,387,084	8,345,379	7,355,815	9,132,223	10,078,884	9,873,885	8,305,435	7,635,829	7,890,666	9,131,883	8,451,519	8,429,660	7,427,614
9,182,812	8,110,308	8,454,918	10,093,723	11,151,329	10,916,328	9,153,009	8,419,790	10,088.805	10,673,436	9,355,881	9,275,551	8,188,359	8,535,599	10,184,251	11,248,498	11,013,514	8,500,342	8,786,271	10,180,435	10,765,328	9,438,915	777,695,6	9 617 049	10 275 591	11.346.514	11,111,564	9,331,598	8,581,666	8,869,576	10,272,896	10,858,010	9,522,685	8.346.773	8,699,277	10,367,750	11,445,383	11,210,488	9,422,195	8 953 671	10,356,198	10,951,490	9,607,198	9,559,426	8,427,050	10.460.736	11,545,114	11,310,292	9,513,671	8,745,654	9,038,564	10,450,347	9,692,462	9,655,968	8,508,149
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1,230,190,137	1,235,501,244	1,240,812,351	1,243,467,905	1,246,123,459	1.249,678,942	1,250,578,872	1,251,478,802	1,252,378,732	1,253,278,662	1,254,178,592	1,255,078,522	1.256.878,382	1,257,778,312	1,258,678,242	1,259,578,172	1,260,643,272	1,281,700,371	1,263,838,571	1,264,903,671	1,265,968,771	1,267,033,870	1,268,098,970	1,269,164,070	1.271.294.270	1,272,359,369	1,274,336,922	1,276,314,475	1,278,292,028	1,280,269,581	1,284,224,687	1,286,202,240	1,288,179,793	1,290,157,347	1.294.112.453	1,295,090,006	1,298,732,089	1,301,374,173	1,305,658,341	1,309,300,425	1,311,942,509	1,314,584,593	1,317,226,677	1,319,868,760	1.375,157,978	1,327,795,012	1,330,855,654	1,333,916,296	1,336,976,938	1,340,037,381	1,346,158,865
657,800,481 \$	663,111,588 \$	68,422,695 \$	671,078,249 \$	673,733,802 \$	677.289.286 \$	678,189,216 \$	679,089,146 \$	\$ 970,989,976 \$	\$ 680,889,006 \$	681,788,936 \$	5 683 588 795 5	684,488,726 \$	\$ 685,388,656 \$	\$ 686,288,586 \$	687,188,516 \$	688,253,615 5	60333815 5	691,448,915 \$	692,514,015 \$	693,579,114 \$	694,644,214 \$	695,709,314 \$	696,774,414 \$	698,904,613 \$	\$ 612,696,669	701,947,266 \$	703,924,819 \$	\$ 275,902,372 \$	\$ 625,678,101 (711,835,031 \$	713,812,584 \$	\$ 715,790,137 \$	717,767,690 \$	721.722.796 \$	723,700,349 \$	726,342,433 \$	728,984,517 \$	734.268.685 \$	736,910,769 \$	739,552,853 \$	742,194,936 \$	744,837,020 \$	747,479,104 \$	752.763.272	755,405,356 \$	758,465,998 \$	761,526,640 \$	764,587,282 \$	\$ \$75'\$9'\9\	773,769,209 \$
2,655,554	2,655,554	2,655,554	2,655,554	2,655,554	089.930	\$ 026'668	\$ 026'668	899,930	899,930	3 056,668	899.930	5 056,668	\$ 026,668	\$ 086'668	899,930	1,065,100 \$	1.065.100	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100	1,065,100	1.065,100	1,065,100 \$	1,977,553	1,977,553 \$	1,977,553 \$	1,977,553	1,977,553	1,977,553	\$ 523,776,1	1,977,553	1,977,553	1,977,553	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084	2,642,084 \$	2.642.084 \$	2,642,084 \$	3,060,642 \$	3,050,642 \$	3,060,642 \$	3,050,542	3,060,642 \$
2,655,554 \$	2,655,554 \$	2,655,554 \$	2,655,554 \$	2,655,554 \$	899,930 \$	\$ 056'668	\$ 086'668	\$ 056,930 \$	\$ 999,930 \$	\$ 056,930	\$ 065,330	\$ 055,550	\$ 056,668	\$ 026,668	899,930 \$	1,065,100 \$	1.065.100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,065,100 \$	1,977,553 \$	1,977,553 \$	1,977,553 \$	1 077 553 \$	1,977,553 \$	1,977,553 \$	1,977,553 \$	1,977,553 \$	1,977,553 \$	1,977,553 \$	2,642,084 \$	2,642,084 5	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	2,642,084 \$	3,060,642 \$	3,060,642 \$	3,060,642 \$	3,050,642	3,060,642 \$
157 \$	8 8	176 \$	421 \$	143 5	9 69 S	351 \$	404 S	591 \$	156 5	\$ 2/1	35.5	86	\$ 909	130 \$	503	310 \$	£ 6	\$ 565	157 \$	172 \$	181 \$	175 \$	149	143 \$	\$ 761	172 \$	311 \$	362 \$, <u>151</u>	172 \$	3 761	506	¥ 5	14 5	173 \$	138 \$	283 5	572 5	109 \$	204 \$	156 \$	165 \$	137	111 5	175 \$	139 \$	297 \$	329 \$	207	199 \$
157	200	176	421	143	199	351	404	591	55 E	2/1	5 5 5 4 5 4	8	909	130	503	171	36.	595	157	172	181	175	£ 5	5 F	197	172	311	362	157	1 7	197	506	164	1 4	173	138	283	572	108	50	156	165	137	3 =	175	139	297	329	202	199
17,347	20,236	18,144	16,064	15,485	19.096	17,995	16,373	16,312	17,481	19,650	20,0350	18,303	16,207	15,617	17,358	19,261	16 512	16,458	17,616	19,814	20,561	20,167	18,463	15,751	17,511	19,427	18,335	16,652	12,753	19,979	20,726	20,325	18,625	15,886	17,665	19,595	18,507	16,752	17,890	20,146	20,891	20,485	18,788	16,022	17,821	19,764	18,681	16,936	105'91	20,314
19,856	23,164	20,769	18,388	17,725	21.859	20,598	18,742	18,672	20,010	22,493	25.05 20.05	20,951	18,552	17,877	19,869	22,048	18 901	18,839	20,165	22,680	23,536	23,085	10 710	18,030	20,045	22,238	20,988	19,062	20.421	22,870	23,724	23,266	21,319	18,184	20,221	22,430	21,185	19,176	20,478	23,061	23,914	23,448	19.053	18.340	20,400	22,623	21,384	19,387	19,340	23,253
7,621,452	10,027,262	8,264,435	7,589,683	7,841,039	9.570.007	8,394,665	8,381,347	7,383,415	7,694,938	9,1/1,908	06/677/01	8,345,562	7,663,871	7,918,669	9,159,069	9,659,128	8 469 490	7,455,666	7,768,923	9,254,752	10,204,298	10,001,645	8,427,057	7,995,180	9,244,461	9,745,103	8,557,440	8,556,705	7 843 547	9,338,320	10,293,807	10,091,295	8,509,480	8,071,731	9,333,842	9,853,766	8,556,052	7,625,483	7,946,997	9,450,219	10,413,394	10,211,154	8,619,489	8.172.535	9,437,997	9,939,300	8,729,289	8,756,667	0.033,430	9,535,568
7,621,452	10,027,262	8,264,435	7,589,683	7,841,089	9.570,007	8,394,665	8,381,347	7,383,415	7,694,938	9,1/1,908	9 912 790	8,345,562	7,663,871	7,918,669	9,159,069	9,659,128	8.469.490	7,455,666	7,768,923	9,254,752	10,204,298	10,001,645	8,427,067	7,995,180	9,244,461	9,745,103	8,557,440	8,556,705	7.843.647	9,338,320	10,293,807	10,091,295	8,509,480	8,071,731	9,333,842	9,853,766	8,656,052	7,625,483	7,946,997	9,450,219	10,413,394	10,211,154	8,619,489	8.172.535	9,437,997	9,939,300	8,729,289	8,756,667	0.033,430	9,535,568
118,648	139,447	121,634	119,198	124,391	155.974	141,950	133,447	115,681	119,021	124,85/	137,688	121,924	118,763	122,334	139,444	150,588	131 795	115,599	119,601	125,394	140,361	138,310	122,62/	122,062	138,505	149,069	131,371	130,942	12015	125,954	140,992	138,934	123,220	122,474	134,342	125,588	109,872	92.211	92,797	98,937	112,330	110,152	97,023	99.362	116,181	125,969	114,432	107,343	92,472	99,233
118,648	139,447	121,634	119,198	124,391	155.974	141,950	133,447	115,681	119,021	124,857	133,723	121,924	118,763	122,334	139,444	150,588	131,705	115,599	119,601	125,394	140,361	138,310	119.070	122,062	138,505	149,069	131,371	130,942	120 152	125,954	140,992	138,934	123,220	122,474	134,342	125,588	109,872	92.211	92,797	98,937	112,330	110,152	97,023	99.362	116,181	125,969	114,432	107,343	27,472	99,233
7,740,100	10,166,708	8,386,069	7,708,882	7,965,480	9.725.981	8,536,615	8,514,793	7,499,096	7,813,959	9,296,766	10,233,236	8,467,486	7,782,634	8,041,003	9,298,513	9,809,716	8 500 786	7,571,265	7,888,524	9,380,146	10,344,659	10,139,955	2 952 003	8,117,242	9,382,966	9,894,172	8,688,812	8,687,647	7,044,129	9,464,274	10,434,799	10,230,229	8,632,700	8.194.205	9,468,184	9,979,354	8,765,924	7.717.695	8,039,794	9,549,157	10,525,723	10,321,306	8,716,511	8.271.897	9,554,177	10,065,269	8,843,721	8,864,010	0116 512	9,634,801
8,866,094	11,645,/14	9,606,036	8,830,334	9,124,261	11,140,872	9,778,482	9,753,486	8,590,030	8,950,698	10,549,215	11,747,131	9,699,297	8,914,815	9,210,771	10,651,218	11,236,788	9.851.988	8,672,698	9,036,110	10,744,726	11,849,552	11,615,069	9,793,484	9.298,101	10,747,956	11,333,530	9,952,820	9,951,486	8,736,162 9 122 336	10,841,093	11,952,805	11,718,475	9,888,545	9,386,260	10,845,572	11,431,104	10,041,150	8.840.429	9,209,386	10,938,324	12,056,957	11,822,802	9,984,549	9 475,754	10,944,075	11,529,518	10,130,265	10,153,505	105,625,8	3,297,200 11,036,427
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2039	2039	2039	2039	2039	2040	2040	2040	2040	9 5	2040	2040	2 2	2040	2040	2040	2041	1 120	2041	2041	2041	2041	2041	2043	2 2 2	2041	2042	2042	2042	7002	2 2	2042	2042	2042	2042	2042	2043	2043	2043	2043	2043	2043	2043	2043	202	2043	2044	2044	2044	g 56	2 5 2 4 4 4

1,349,219,507	1,352,280,149	1,355,340,791	1,358,401,433	1,361,462,075	1,364,522,718
776,829,851 \$	779,890,493 \$	782,951,135 \$	786,011,777 \$	789,072,419 \$	792,133,061 \$
3,060,642 \$	3,060,642 \$	3,050,642 \$	3,060,642 \$	3,060,642 \$	3,060,642 \$
3,060,642 \$	3,060,642 \$	3,060,642 \$	3,060,642 \$	3,060,642 \$	3,060,642 \$
157 \$	166 \$	137 \$	\$ 095	105 \$	165 \$
157	166	137	260	105	165
21,058	20,645	18,952	16,794	16,159	17,979
24,105	23,632	21,695	19,224	18,497	20,580
10,504,798	10,302,722	8,703,835	7,988,856	8,250,674	9,524,426
10,504,798	10,302,722	8,703,835	7,988,856	8,250,674	9,524,426
112,643	110,472	97,302	55,907	99,651	116,525
112,643	110,472	97,302	95,907	99,651	116,525
10,617,441	10,413,194	8,801,136	8,084,763	8,350,324	9,640,951
12,162,017	11,928,058	10,081,485	9,260,897	9,565,091	11,043,472
7	œ	6	91	11	12
2044	2044	2044	2044	2044	2044

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-5

COMPANY'S RESPONSE TO ENVIRONMENTAL RESPONDENTS' DISCOVERY REQUEST NO. 12-18

Virginia Electric and Power Company Case No. PUR-2018-00065 Environmental Respondents Twelfth Set

The following response to Question No. 18 of the Twelfth Set of Interrogatories and Requests for Production of Documents Propounded by the Environmental Respondents received on March 12, 2019 has been prepared under my supervision.

ed Fasca

Mahager - Generation System Planning

Dominion Energy Virginia

Question No. 18

Other than the 30 MW battery storage pilot, was utility-scale storage a selectable option for the model? If not, why not?

Response:

Battery storage technology was economically screened out from the model because it is more costly than other options.

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-6

COMPANY'S RESPONSE TO ENVIRONMENTAL RESPONDENTS' DISCOVERY REQUEST NO. 5-5

Virginia Electric and Power Company Case No. PUR-2018-00065 **Environmental Respondents** Fifth Set

The following response to Question No. 5 (a-d) of the Fifth Set of Interrogatories and Requests for Production of Documents Propounded by the Environmental Respondents received on June 22, 2018 has been prepared under my supervision as it pertains to generation construction.

Supervisor, Regulatory and Data Support

Dominion Energy Services, Inc.

The following response to Question No. 5 (a-d) of the Fifth Set of Interrogatories and Requests for Production of Documents Propounded by the Environmental Respondents received on June 22, 2018 has been prepared under my supervision as it pertains to generation system planning.

Ted Fasca

Manager - Generation System Planning

Dominion Energy Virginia

The following response to Question No. 5 (a-b) of the Fifth Set of Interrogatories and Requests for Production of Documents Propounded by the Environmental Respondents received on June 22, 2018 has been prepared under my supervision as it pertains to legal matters.

Vishwa B. Link

McGuireWoods LLP

Question No. 5 (a-d)

Reference Fig. 5.1.1.1 and Section 5.1.2.

(a) Please explain in detail what specific kinds of battery or other storage technologies the Company evaluated, how the Company evaluated these technologies, what findings regarding price and performance the Company found for these technologies, and what specific assumptions the Company modeled for batteries and other storage technologies. Please provide copies of all studies, data sets, or analysis that the

- Company relied upon in assessing and in developing assumptions batteries and other storage technologies.
- (b) Please explain in detail why batteries are not classified as a busbar resource.

 Please detail all sources and references for the Company's judgments and opinions about whether batteries should or should not be classified as a busbar resource.
- (c) Please explain why fuel cells are classified as a busbar resource while batteries are not classified as a busbar resource.
- (d) Please explain whether and why or why not the Company evaluated storage technologies as an alternative to gas-fired generation.

Response:

- (a) The Company objects to this request as overly broad, unduly burdensome and not relevant or reasonably calculated to lead to the production of admissible evidence in this proceeding to the extent it seeks "all studies, data sets, or analysis that the Company relied upon in assessing and in developing assumptions batteries and other storage technologies." Notwithstanding and subject to these objections, the Company provides the following response.
 - The Company is in the early stages of battery research and has relied on publically-available industry guidance regarding battery storage projects to help evaluate the technology's merits as compared to traditional generation sources. This information has provided a better understanding of the latest trends with differing battery technologies, installed capital costs, maintenance costs, and variation in levelized costs for storage systems, dependent on use case application. See Attachment ER Set 5-5.
- (b) The Company objects to this request as overly broad, unduly burdensome and not relevant or reasonably calculated to lead to the production of admissible evidence in this proceeding to the extent it seeks "all sources and references for the Company's judgments and opinions about whether batteries should or should not be classified as a busbar resource." Notwithstanding and subject to these objections, the Company provides the following response.
 - Batteries were not considered for further analysis as a busbar resource at this time based on the information as seen in answer ER Set 5-5 (a) above and subpart (c) of this set.
- (c) Fuel cells are classified as a busbar resource because they are dispatchable over an entire 24-hour period, whereas batteries are not dispatchable over a full 24-hour period. Furthermore, batteries and other storage technologies (e.g. pump storage) are not included as busbar resources because the busbar tool does not lend itself to evaluating storage technologies.
- (d) The company did not include any batteries or pump storage resources in the Plan; however, the Company is evaluating both technologies as utility scale resources. Once

we have specific costs for battery and pump storage units, we will include them in our modeling as potential resources to replace gas fired generation.

NOVEMBER 2017

LAZARD'S LEVELIZED COST OF STORAGE ANALYSIS—VERSION 3.0

LAZARD

LAZARD'S LEVELIZED COST OF STORAGE ANALYSIS-VERSION 3.0

Summary of LCOS 3.0 Findings

Among commercially deployed technologies, lithium-ion continues to provide most economic solution across all use cases; however, flow.battery technologies claim to offer lower costs for longer duration, in-front-of-the-meter applications

- Compared to LCOS 2.0, cost improvements for lithium-ion modules (particularly lithium-ion deliveries scheduled for post-2019) are offset by increases in engineering, procurement and construction ("EPC") costs (in addition to revised roundtrip efficiency figures)
 - Limited direct evidence of impact of rising commodity costs (e.g., Cobalt) on prices

Decreasing Cost Trends

- Reduced variance in cost and performance estimates for lithium-ion compared to LCOS 2.0, with narrowed ranges for in-front-of-the-•
- Larger dispersion of estimates for Commercial and very large dispersion for Residential use cases
- Evidence of significant variance and potential cost increases in EPC/installation costs for projects reported by industry participants
 - Slight flattening of projected capital cost decreases for lithium-ion (i.e., median of ~10% CAGR vs. ~12%) compared to LCOS 2.0
 - Similar trend for other storage technologies except for zinc flow batteries
- The mix of monetizable revenue streams vary significantly across geographic regions in the U.S., mirroring state/ISO subsidies and storage-related product design
- Among wholesale revenue sources:

Evolving Revenue Streams

- Demand response ("DR") represents potentially lucrative revenue opportunities in selected markets (e.g., ERCOT and ISO-NE)
 - Energy arbitrage and spinning reserves generally offer lower revenue opportunities in contrast to other wholesale products
- Utility revenue streams for T&D deferral are highly situation-specific and opaque and DR revenues are also diverse and complex; however, in high-cost regions (e.g., ConEd's territory) they can be attractive
- Customer revenue sources are dominated by bill savings, which are highly lucrative in high-cost investor-owned utility ("IOU") service territories for selected tariffs
- Data on actual revenue associated with specific payments for enhanced reliability is limited (exceptions include ERCOT, where gasfired Distributed Generation ("DG") is reported to have received \$8 – \$10/kW-mo.)
- The Value Snapshots illustrate the wide range of project economics for energy storage:
- Commercial use case in CAISO provides an attractive illustrative ~11% IRR, reflecting a combination of Local Capacity Requirements ("LCR") and bill management savings
 - Distribution Deferral use case in NYISO provides an illustrative ~21% IRR, reflecting T&D deferral plus resource adequacy (estimate based on ConEd's Brooklyn-Queens Demand Management ("BQDM") program)
- Peaker Replacement use case in CAISO provides a potentially viable illustrative IRR of ~9% reflecting LCR payments as a dominant
 - California also reflected negative illustrative project economics due to the relatively high installed cost of the storage unit, which offset Microgrid project revenue sources in ISO-NE were limited and provides negative illustrative returns and Residential use case in revenues from bill savings and participation in DR

LAZARD'S LEVELIZED COST OF STORAGE ANALYSIS-VERSION 3.0

LCOS Methodology, Use Cases and Technology Overview

What Is Lazard's Levelized Cost of Storage Analysis?

Lazard's LCOS study analyzes the observed costs and revenue streams associated with the leading energy storage technologies and provides an overview of illustrative project returns; the LCOS is focused on providing a robust, empirically based indication of actual cash costs and revenues associated with leading energy storage technologies

It does not purport to measure the full set of potential benefits associated with energy storage to Industry participants or society, but merely those demonstrable in the form of strictly financial measures of observable costs and revenues

-COS Methodology

operating characteristics (e.g., cases in terms of output and It clearly defines a set of use number of charging cycles, depth of discharge, etc.)

4

It applies a transparent set of financial and operating assumptions provided by industry participants across a range of commonly employed energy storage technologies to calculate the levelized cost of each



energy storage projects

Finally, it applies currently observed costs and revenues associated with existing storage projects, as well as available local and national subsidies, to measure the financial returns realized by a representative set of storage projects

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What the LCOS Does

- designed for a selected subset of the most prevalent use cases of storage Defines operational parameters associated with energy storage systems
- manufacturers and energy storage developers, after validation from
- technologies, designed for a selected subset of identified use cases indicated project life to achieve certain levelized returns for various
- Provides an "apples-to-apples" basis of comparison among various
- Aggregates robust survey data to define a range of future/expected capital cost decreases by technology
- each use case across selected geographies
- Profiles the economics of typical examples of each use case, located in geographic regions where they are most common, providing a Value

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- Aggregates cost and operational survey data from original equipment additional Industry participants/energy storage users
- Analyzes, based on the installed cost, what revenue is required over the
- technologies within a selected subset of identified use cases
- Surveys currently available, pecuniary revenue streams associated with
- Snapshot of the associated financial returns

What the LCOS Does Not Do

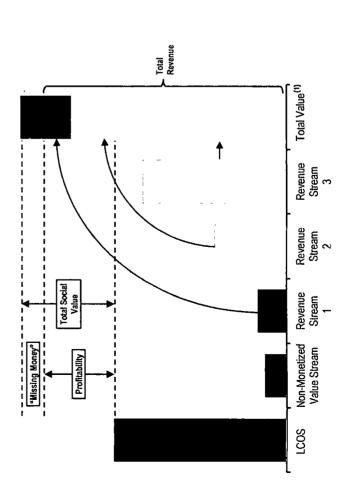
- use cases (i.e., those in which multiple value streams are obtainable from a Identify the full range of use cases for energy storage, including "stacked" single storage installation)
- Profile all potentially viable energy storage technologies and use cases
- Authoritatively establish or predict prices for energy storage projects/products
- Provide parameter values which, by themselves, are applicable to detailed project evaluation or resource planning
- identify and quantify all potential types of benefits provided by energy storage for power grids or consumers
- individuals/entities, for the various use cases across all potential locations Provide a definitive view of project profitability, overall or to specific and specific circumstances
- Purport to provide an "apples-to-apples" comparison to conventional or renewable electric generation

The Energy Storage Value Proposition—Balancing Costs and Revenues

Understanding the economics of energy storage is challenging due to the highly tailored nature of potential value streams associated with an energy storage installation

- This study takes a decidedly practical view by analyzing the levelized cost and the currently monetized sources of revenue (or savings) available to energy storage projects
- Conversely, it ignores what may be even larger sources of value—for the power grid, or for individual users, or for society at large for which current regulatory and market rules do not assign a pecuniary value

Energy Storage Value Proposition—Monetized and Total Social Value



Selected Observations

- revenue streams. The operating requirements of one use case may preclude Energy storage systems are configured to support one or more specific efficient/economic operations in another use case for the same system
- The availability and magnitude of different revenue sources reflect local regulatory and energy market conditions
- commercial terms of different potential streams, physical constraints and The ability to participate in multiple revenue streams depends on the the cost implications of operating an energy storage system
- combined revenue streams can be a source of competitive differentiation Optimizing the design and operation of a storage system to maximize
- The total of all potential value streams available for a given system thus defines the maximum, economically viable cost for that system
- Importantly, incremental sources of revenue may only become available as costs (or elements of levelized cost) decrease below a certain value
- In many cases, local market/regulatory rules are not available to reward the owner of an energy storage project to provide all (or the optimal combination) of potential revenue streams

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Illustrative Energy Storage System Costs

LCOS values are examined in the context of a particular project's specific application

- A cost category's contribution to total levelized cost varies dramatically across use cases and technologies
- Where applicable, amortized technology augmentation costs are included to ensure the system maintains its required output for the duration of the project's contracted life

I Augmentation Costs ■ **Operating Costs** Capital Costs **Debt Service** Femer **Extended Warranty** Changing East O&M Augmentation Illustrative System Costs: LCOS by Category (\$/kW-yr.) EPC AC System 400 300 9 \$500 200

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Note:

discharge 100% of the rated energy capacity (kWh) per cycle; (2) if the battery chemistry does not have the cycle-life needed to support the entire operating life of the use case; or (3) if the energy rating (kWh) of the battery chemistry degrades due to usage. The cost of these additional ESS equipment takes into account the falling price of ESS system usage profile in the particular use case for the life of the system. Additional equipment is required in the following circumstances: (1) if the particular unit does not charge and Augmentation costs represent the additional energy storage system ("ESS") equipment needed to maintain the "Usable Energy" capability to cycle the unit according to the costs, specified for each chemistry. This time-series of varying costs is then converted into a level charge over the life of the system to provide greater clarity for project developers.

Operating Costs

Augmentation Costs

Capital Costs

0

Lithium Storage Module Costs as a % of DC System Costs

Min: Commercial use case: ~60% Max: Residential use case: ~85%

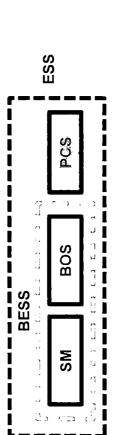
DC System

Total

Components of Energy Storage System Equipment Costs

module ("SM"), balance of system ("BOS" and, together with the SM, the Battery Energy Storage System "BESS"), power conversion system Lazard's LCOS study incorporates capital costs for the entirety of the energy storage system ("ESS"), which is composed of the storage "PCS") and related EPC costs

Physical Energy Storage System



Storage Modules

Selected Equipment & Cost Components

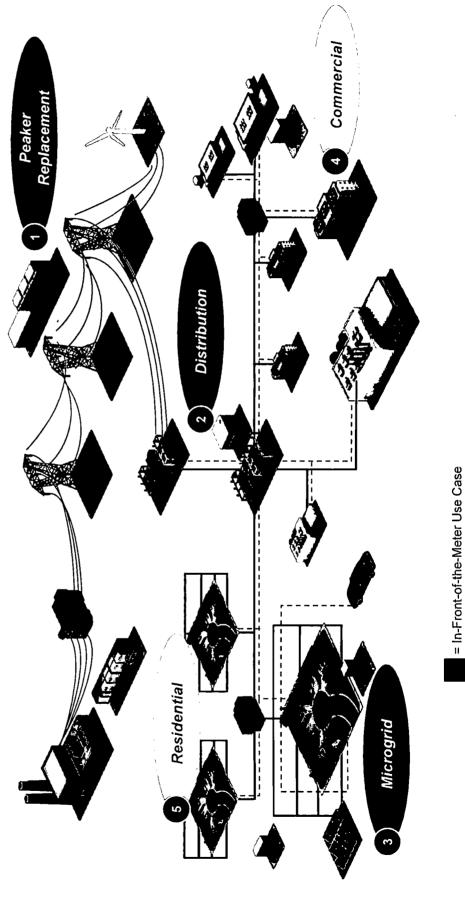
Component

System Layer

Racking Frame/Cabinet Battery Management System ("BMS") Battery Modules	Container Monitors and Controls Thermal Management Fire Suppression	Inverter Protection (Switches, Breakers, etc.) Energy Management System ("EMS")	Project Management Engineering Studies/Permitting Site Preparation/Construction Foundation/Mounting Commissioning	SCADA Shipping Grid Integration Equipment Metering Land
• • •	• • • •	• •		
Storage Module	Balance of System	Power Conversion System	Engineering, Procurement & Construction	Other (not included in analysis)
∑ S	BOS	PCS	ЕРС	Other

Use Case Overview

Dozens of potential applications for energy storage technology have been identified and piloted; for the purposes of this assessment, we have chosen to focus on a subset of use cases which are the most identifiable and distinctive



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Source: EPRI.

EPRI.

= Behind-the-Meter Use Case

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Use Case Overview (cont'd)

Lazard's LCOS examines the cost of energy storage in the context of its specific applications on the grid and behind-the-meter; each use case specified herein represents an application of energy storage that market participants are utilizing now or will be utilizing in the near future

Commonly employed energy storage technologies for each use case are included below

		'	Use Case Description	Technologies Assessed ⁽²⁾
ter	(-)	Peaker Replacement	 Large-scale energy storage system designed to replace peaking gas turbine facilities; brought online quickly to meet rapidly increasing demand for power at peak; can be quickly taken offline as power demand diminishes⁽¹⁾ 	Lithium-lonVanadium Flow BatteryZinc Bromide Flow Batteries
ont-of-the-Me	(2)	Distribution	 Energy storage system designed to defer distribution upgrades, typically placed at substations or distribution feeder controlled by utilities to provide flexible peaking capacity while also mitigating stability problems (typically integrated into utility distribution management systems) 	 Lithium-lon Vanadium Flow Battery
i-i-nl	(6)	Microgrid	 Energy storage system designed to support small power systems that can "island" or otherwise disconnect from the broader power grid (e.g., military bases, universities, etc.) Provides ramping support to enhance system stability and increase reliability of service (emphasis is on short-term power output vs. load shifting, etc.) 	 Lithium-lon Vanadium Flow Battery
he-Meter	•	Commercial	 Energy storage system designed for behind-the-meter peak shaving and demand charge reduction services for commercial energy users Units typically sized to have sufficient power/energy to support multiple Commercial energy management strategies and provide option of the system providing grid services to utility or wholesale market 	 Lithium-lon Lead-Acid Advanced Lead (Lead Carbon)
-bnina8	6	Residential	 Energy storage system designed for behind-the-meter residential home use—provides backup power, power quality improvements and extends usefulness of self-generation (e.g., "solar plus storage") Regulates the power supply and smooths the quantity of electricity sold back to the grid from distributed PV applications 	 Lithium-lon Lead-Acid Advanced Lead (Lead Carbon)

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Energy Storage Use Cases—Operational Parameters

alternative or combined/"stacked" use cases available to energy storage systems, the five use cases below represent illustrative current and For comparison purposes, this study assumes and quantitatively operationalizes five use cases for energy storage; while there may be contemplated energy storage applications and are derived from Industry survey data

Peaker	Project Life (Years)	MW ⁽¹⁾	MWh of Capacity ⁽²⁾	1 100% DOD Cycles/Day ⁽³⁾	Days/ Year ⁽⁴⁾	Annual	Project MWh
<u> </u>	0.7	9	004		350	24 000	2,800,000
1	0 0	2 —	3	- 2	350	2,800	28.000
	10	0.125	0.25	-	250	62.5	625
L L	10	0.005	0.01	-	250	2.5	25
						 - - - - -	

[= "Usable Energy"(5)

Distribution use case represents emerging longer duration application. Note: (2) (3)

Indicates power rating of system (i.e., system size).
Indicates power rating of system (i.e., system size).
Indicates total battery energy content on a single, 100% charge, or "usable energy," Usable energy divided by power rating (in MW) reflects hourly duration of system.
"DOD" denotes depth of battery discharge (i.e., the percent of the battery's energy content that is discharged). Depth of discharge of 100% indicates that a fully charged battery issuences that cycles per Day.

Indicates number of days of system operation per calendar year.

Usable energy indicates energy stored and able to be dispatched from system.

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Overview of Selected Energy Storage Technologies

A wide variety of energy storage technologies are currently available or in development; however, given limited current or future commercial Life Selected Size deployment expectations, only a subset are assessed in this study

	Description	(MW)	Providers	(Yrs) ⁽¹⁾
Compressed Air	 Compressed Air Energy Storage ("CAES") uses electricity to compress air into confined spaces (e.g., underground mines, salt caverns, etc.) where the pressurized air is stored. When required, this pressurized air is released to drive the compressor of a natural gas turbine 	150 MW+	Dresser Rand, Alstom Power	20 years
Flywheel	 Flywheels are mechanical devices that spin at high speeds, storing electricity as rotational energy, which is released by decelerating the flywheel's rotor, releasing quick bursts of energy (i.e., high power and short duration) or releasing energy slowly (i.e., low power and long duration), depending on short-duration or long-duration flywheel technology, respectively 	30 kW 1 MW	Amber Kinetics, Vycon	20+ years
Pumped Hydro	 Pumped hydro storage uses two vertically separated water reservoirs, using low cost electricity to pump water from the lower to the higher reservoir and running as a conventional hydro power plant during high electricity cost periods 	100 MW+	MWH Global	20+ years
Thermal	 Thermal energy storage uses conventional cryogenic technology, compressing and storing air into a liquid form (charging) then releasing it at a later time (discharge). Best suited for large-scale applications; the technology is still emerging, but has a number of units in early development and operation 	5 MW - 100 MW+	Highview Power	20+ years
Flow Battery [‡]	 Flow batteries store energy through chemically changing the electrolyte (vanadium) or plating zinc (zinc bromide). Physically, systems typically contain two electrolyte solutions in two separate tanks, circulated through two independent loops, separated by a membrane. Emerging alternatives allow for simpler and less costly designs utilizing a single tank, single loop, and no membrane. The subcategories of flow batteries are defined by the chemical composition of the electrolyte solution; the most prevalent of such solutions are vanadium and zinc-bromide. Other solutions include zinc-chloride, ferrochrome and zinc chromate 	25 kW – 100 MW+	Sumitomo, UET, Primus Power	20 years
Lead-Acid‡	 Lead-acid batteries date from the 19th century and are the most common batteries; they are low-cost and adaptable to numerous uses (e.g., electric vehicles, off-grid power systems, uninterruptible power supplies, etc.) "Advanced" lead-acid battery technology adds ultra-capacitors, increasing efficiency, lifetimes and improve partial state-of-charge operability^Q 	5 kW – 2 MW	Enersys, GS Yuasa, East Penn Mfg.	5 – 10 years [
Lithium-lon‡	 Lithium-ion batteries have historically been used in electronics and advanced transportation industries; they are increasingly replacing lead-acid batteries in many applications, and have relatively high energy density, low self-discharge and high charging efficiency Lithium-ion systems designed for energy applications are designed to have a higher efficiency and longer life at slower discharges, while systems designed for power applications are designed to support faster charging and discharging rates, requiring extra capital equipment 	5 KW – 100 MW+	LG Chem, Samsung, Panasonic, BYD	10 years ⁽³⁾
Sodium*	 "High temperature"/Tiquid-electrolyte-flow" sodium batteries have high power and energy density and are designed for large commercial and utility scale projects; "low temperature" batteries are designed for residential and small commercial applications 	1 MW – 100 MW+	NGK	10 years
Zinc [‡]	 Zinc batteries cover a wide range of possible technology variations, including metal-air derivatives; they are non-toxic, non-combustible and potentially low-cost due to the abundance of the primary metal; however, this technology remains unproven in widespread commercial deployment 	5 kW - 100 MW+	Fluidic Energy, EOS Energy Storage	10 years

Technologies analyzed in LCOS 3.0.

Denotes battery technology.

Indicates general ranges of useful econ

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Indicates general ranges of useful economic life for a given family of technology. Useful life will vary in practice depending on sub-technology, intensity of use/cycling, engineering

Advanced lead-acid is an emerging technology with wider potential applications and greater cost than traditional lead-acid batteries. In this report, augmentation costs account for the assumed a 20-year project life for Peaker Replacement and Distribution Substation. ଉତ

Overview of Selected Energy Storage Technologies (conrd)

A wide variety of energy storage technologies are currently available or in development; however, given limited current or future commercial deployment expectations, only a subset are assessed in this study

		Selected Advantages	Selected Disadvantages
lsn	Compressed Air	 Low cost, flexible sizing, relatively large-scale Mature technology and well-developed design Proven track record of safe operation Leverages existing gas turbine technologies 	 Requires suitable geology Relatively difficult to modularize for smaller installations Exposure to natural gas price changes Relies on natural gas
.avity/Therr	Fiywheel	 High power density and scalability for short-duration technology; low power, higher energy for long-duration technology High depth of discharge capability Compact design with integrated AC motor 	 Relatively low energy capacity High heat generation Sensitive to vibrations
i Ə\leəinedə	Pumped Hydro	 Mature technology (commercially available; leverages existing hydropower technology) High-power capacity solution Large scale, easily scalable in power rating 	 Relatively low energy density Limited available sites (i.e., water availability required) Cycling generally limited to once per day
ωMe	Thermal	 Low cost, flexible sizing, relatively large-scale Power and energy ratings independently scalable Leverages mature industrial cryogenic technology base; can utilize waste industrial heat to improve efficiency 	 Technology is pre-commercial Difficult to modularize for smaller installations On-site safely concerns from cryogenic storage
	Flow Battery⁴		Power and energy rating scaled in a fixed manner for zinc-bromide technology Electrolyte based on acid Relatively high balance of system costs Reduced efficiency due to rapid charge/discharge
	Lead-Acid*	 Mature technology with established recycling infrastructure Advanced lead-acid technologies leverage existing technologies Low cost 	Poor ability to operate in a partially charged state Relatively poor depth of discharge and short lifespan Acid based electrolyte
Chemica	Lithium-lon#1)	 Multiple chemistries available Rapidly expanding manufacturing base leading to cost reductions Efficient power and energy density Cost reduction continues 	 Cycle life limited, especially in harsh conditions Safety issues from overheating Requires advanced manufacturing capabilities to achieve high performance
.	Sodium⁴	 High temperature technology: Relatively mature technology (commercially available); high energy capacity and long duration Low temperature technology: Smaller scale design; emerging technology and low-cost potential; safer 	 Although mature, inherently higher costs—low temperature batteries currently have a higher cost with lower efficiency Potential flammability issues for high-temperature batteries Poor cycling capability
	Zinc‡	 Deep discharge capability Designed for long life Designed for safe operation 	 Currently unproven commercially Lower efficiency Poor cycling/rate of charge/discharge

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Source: DOE Energy Storage Database.

‡ Denotes battery technology.

(1) Lithium-lon assessed on this report is NMC (Lithium, Nickel, Manganese, Cobalt).

DIRECT TESTIMONY OF RACHEL S. WILSON

Case No. PUR-2018-00065

Commonwealth of Virginia ex rel. State Corporation Commission, In re: Virginia Electric and Power Company's Integrated Resource Plan filing pursuant to Viriginia Code § 56-597 et seq.

EXHIBIT RSW-7

COMPANY'S RESPONSE TO SIERRA CLUB'S DISCOVERY REQUEST NO. 3-10 / ATTACHMENT SC 3-10(a)

Virginia Electric and Power Company Case No. PUR-2018-00065 Sierra Club Third Set

The following response to Question No. 10 of the Third Set of Interrogatories and Requests for Production of Documents Propounded by the Sierra Club received on July 9, 2018 has been prepared under my supervision.

Ted Fasca

Manager – Generation System Planning Dominion Energy Virginia

Question No. 10

Regarding Figures 5.2.1 and 5.2.2:

- a. Please provide workpapers supporting these figures in their native electronic format with formulas intact.
- b. Please explain what is meant by the term "Busbar Cost" in this context, and its relationship to energy and capacity costs. Please provide and/or identify industry-standard references to support this calculation as an appropriate means of comparing resource economics as a function of capacity factor.

Response:

- a. See Attachment Sierra Club Set 3-10(a) (TF).
- b. See 2018 Plan Section 5.2 Levelized Busbar Costs.

www.eia.gov/outlooks/aeo/electricity generation.php

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CERTIFICATE OF SERVICE

I, Evan D. Johns, hereby certify that, on April 9, 2019, per the agreement of the parties, I served an accurate copy of the foregoing by electronic mail to:

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